

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Friday December 30 1983

Why the Soviet Union  
is haunted  
by spectres, Page 6

No. 29,208

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## NEWS SUMMARY

### GENERAL

#### S. Africa push into Angola deepens

South African aircraft have attacked a Swapo regional headquarters 300 km inside Angola and knocked out anti-aircraft missile sites over wide areas of southern Angola, South Africa's defence force chief General Constand Viljoen said yesterday.

He expected his troops to withdraw in the next week or so. The purpose of the incursion, which began on December 6, was to prevent a large-scale Swapo infiltration into northern Namibia early next year, he said, Page 8.

Twenty-six hostages, including 12 children and six missionaries, freed by the Angolan guerrilla group Unita under a Christmas amnesty, arrived in South Africa.

#### Jordanian shot dead

A Jordanian embassy official was shot dead and another wounded by an Arab shortly after leaving the Madrid embassy by car, police said.

#### Visit to Israel

Egypt's assistant foreign minister Shafiq Abdel-Hamid met Israeli Prime Minister Yitzhak Shamir for talks during the first visit to Israel by a senior Egyptian official for more than a year, Page 2.

#### Sidon protest

Shops in Sidon, southern Lebanon, were closed in protest at arrests made by Israeli occupation forces.

#### Flick suit by SPD

West Germany's opposition Social Democratic Party (SPD) filed a suit against the Government seeking access to files on the Flick bribery scandal.

#### S-Bahn handover

East Germany initiated an agreement to hand over to West Berlin operation of the western part of the city's S-Bahn rail systems, which it has controlled since the 1950s.

#### Kidnap suspect

Heineken kidnap suspect Frans Meijer, 30, was being questioned after giving himself up at Amsterdam police headquarters.

#### Gas tank 'dropped'

A propane gas tank dropped from a truck by warehouse workers probably caused Tuesday's explosion that killed six people in Buffalo, New York, firemen said.

#### Deaths halt voting

Voting was suspended in seven Bangladesh rural election centres after three people died in clashes between supporters of rival candidates.

#### Beach Boy dies

Beach Boys pop group member Dennis Wilson, 39, drowned while swimming in the sea off Los Angeles.

#### Caroline marries

Princess Caroline of Monaco, 26, married Italian businessman Stefano Casiraghi, 33, in a civil ceremony in the Monte Carlo palace.

#### Pilot ruling

A Chicago court ruled that Eastern Air Lines must re-engage a former male pilot who had sex-change surgery.

The Financial Times will not be published on Monday. Tomorrow's edition will be published as usual from London. The Financial Times extends to its readers best wishes for the new year.

### BUSINESS

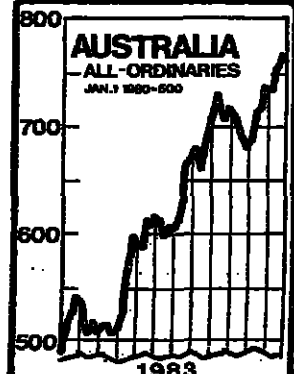
#### OECD warns on welfare spending

BENEFITS will have to be cut in real terms if the seven leading industrial countries are to contain welfare spending at its present proportion, the Organisation for Economic Co-operation and Development says, Page 8. Editorial comment, Page 6.

DOLLAR fell to DM 2.728 (DM 2.751), SwFr 2.18 (SwFr 2.1875), FFf 8.35 (FFf 8.42) and Y22.3 (Y23.3). Its Bank of England trade-weighted index was 129.5 (130.1). In New York it closed at DM 2.715, SwFr 2.177, Y23.185 and FFf 8.3. Page 21.

STERLING rose to \$1.4485, up 1.35c from Wednesday's close in London, DM 3.555 (DM 3.56), SwFr 3.16 (SwFr 3.1425), FFf 12.08 (FFf 12.08) and Y336.5 (Y336). Its Bank of England trade-weighted index was 82.8 (82.5). In New York it closed at \$1.453. Page 21.

GOLD rose \$4.25 to \$382.125 in London. In Frankfurt it closed \$4.3 higher at \$382.5 and in Zurich it added \$4.25 to \$382.25. In New York, the Comex close was \$383.5. Page 29.



AUSTRALIA: All Ordinaries index closed 42 up at a record 789.9, buoyed by options being taken up and traditional end-of-year buying. Industrial stocks led the way. The Industrial Index passed the 1,000 mark, finishing at 1,002.9. Report, Page 14. Leading prices, other exchanges, Page 14.

TOKYO markets were closed for the new year holiday.

WALL STREET: Dow Jones Industrial Average closed 3.05 down at 1,288.16. Report, Page 11. Full share prices, Pages 14-15.

LONDON: FT Industrial Ordinary index shed 31 to 772.5. Government securities eased, showing falls of 1/8. Report, Page 15. FT Share Information Service, Pages 16-17.

U.S. TREASURY and the Netherlands Antilles, a Caribbean tax haven, hope to agree a new tax treaty next month after failing to meet tomorrow's deadline.

CONTAINER shipping rates rise by 12 per cent on January 1. Page 3.

TURKISH Prime Minister Turgut Ozal abolished most foreign exchange controls and raised import and other duties to help to finance a housing programme. Page 2.

SYNDICATED BANK lending dropped by more than a third to \$64bn in 1983 compared with 1982, the Organisation for Economic Co-operation and Development said. Page 2.

ITALIAN petrol price rose by 1.05 to L1,300 (\$0.77) a litre as part of government measures aimed at raising L2,000bn extra revenue. Page 2.

JAPANESE consumer spending revival is about to start, say economists in Tokyo. That might take economic growth near 5 per cent in 1984, compared with 3 per cent this year.

U.S. EXPORTS to Arab countries were worth \$13.8bn in the first 10 months, 10 per cent less than in the corresponding period last year, the Commerce Department said.

## Nigeria to slash capital spending and imports bill

BY QUENTIN PEEL, AFRICA EDITOR, IN LONDON

President Shagari of Nigeria yesterday presented the toughest budget during his four years in power. He slashed capital spending by almost 30 per cent, and called for a reduction in imports of almost 40 per cent, in order to reduce the Government's huge budget deficit and restore equilibrium to the balance of payments.

The measures come on top of an existing austerity programme which has resulted in negative economic growth over the past year, rising unemployment in manufacturing industry, and an accelerating inflation rate.

They are intended to go a considerable way towards meeting the conditions of the International Monetary Fund (IMF) and the World Bank, both of which are involved in negotiations for loans to tide the country over its present economic crisis. However, President Shagari avoided any reference to devaluation of the naira, the major point of disagreement between his Government and the IMF.

The President's budget speech, delivered to the National Assembly in Lagos, sets out the broad macro-economic targets of the Government in 1984, without spelling out specific policies.

Further measures to restrict im-

ports to essential raw materials, machinery, spare parts and foodstuffs are likely to be announced in the near future, along with price increases for petrol and other state-subsidised goods and services, and tax changes to raise government revenues outside the oil industry.

The austerity measures have been forced on Nigeria because of the slump in its oil exports over the past three years from more than 2m barrels a day (b/d) to a current level of only 1.3m b/d. President Shagari warned that government finances were in a "critical state" because expenditure had continued to increase in spite of the drop in its oil revenues, resulting in ever-increasing budget deficits.

"Our country can simply not afford to continue along that path," he said. "It is clear that a structural readjustment of the economy is imperative."

The President announced a series

of reforms intended to cut out waste and bureaucracy, reduce corruption and streamline the public sector. Subsidies to public corporations would be reduced. He also promised a simplification both of import licensing procedures, and of the strict guidelines governing bank loans to different sectors of the economy.

The most important change affecting exporters to Nigeria is the decentralisation of foreign exchange allocation - through the issue of so-called M forms - from the Central Bank of Nigeria to the commercial and merchant banks. Guidelines on how the system will work are to be issued within the next week by the central bank, according to senior officials.

President Shagari said that Nigeria's imports had already been cut from N11.5bn (\$14.9bn) in 1982

Continued on Page 8

## French industrial policy attacked by union leader

BY PAUL BETTS IN PARIS

M EDMOND MAIRE, leader of France's pro-Socialist CFDT trade union group, yesterday attacked the Government's industrial policy, and its failure to consult the labour movement on key issues. He was especially critical of the Government's handling of the increasingly controversial Talbot affair.

After talks with M Laurent Fabius, the Industry Minister, M Maire said: "Talbot is the very example of what must not be done. One cannot impose bad decisions on salaried workers and the unions."

Although the closest of the big unions to the Socialist administration, the CFDT has become the most outspoken critic of government industrial policy and the most intransigent party in the dispute over the Peugeot group's proposals to reduce the workforce of its Peugeot and Talbot car divisions in France by 7,500 workers.

The CFDT, which has been losing ground to the pro-Communist and larger CGT labour confederation, has been especially angered by the recent compromise between Peugeot and the Government on the issue.

To secure government approval for its redundancy plan, the financially troubled private car group

agreed to reduce the number of layoffs at its large Talbot plant at Poissy, outside Paris, from 2,900 to 1,900 workers.

But the CFDT, and subsequently the CGT, have opposed the compromise, with the result that the Talbot plant, formerly owned by the U.S. Chrysler group, has been paralysed by a strike for the past three weeks.

Peugeot has now warned that it may be forced to shut down the Poissy plant, which employs 17,000 people and which could eventually lead to the bankruptcy of Talbot et Cie, Peugeot's French Talbot subsidiary, unless the unions agree to allow the factory to reopen next Monday.

While the affair has so far not had a serious impact on Talbot's operations in the UK and Spain, Peugeot appears to be increasingly worried that the strike could disrupt the operations in both countries.

Poissy provides spare parts to the Talbot factories of Coventry in England and of Villaverde in Spain. The effects of the protracted Poissy strike could disrupt the supply of spare parts to both plants early next month, car industry sources claimed in Paris yesterday.

They added this could possibly lead to the need to make lay-offs in the UK and Spain.

The situation at the Poissy plant remained very tense yesterday. The plant continued to be occupied by some 400 workers despite a court order on Tuesday outlawing the sit-in. So far, however, the company has decided not to call in police to evict the workers camped in one of the main assembly buildings.

The car group yesterday sent 500 workers into the plant to clean the factory to prepare it for the scheduled but increasingly doubtful reopening on Monday. But the cleaners had to turn back when the workers protesting inside refused to let them into the assembly building.

The cleaners are due to return to the plant this morning, although the CFDT union has said they would again be refused entry. For its part, the CGT union has opposed the picketing and has sought to persuade its members to avoid violence and disorders.

Both labour unions are trying to retain their influence among the predominantly North African immigrant labour force of the Poissy plant. Many immigrants, however, feel let down by the unions, further fuelling the tensions at the plant.

Continued on Page 8

Good year for Austin Rover, Page 4

## Reinsurers raise premiums to cut underwriting losses

BY ERIC SHORT IN LONDON

LEADING reinsurance companies operating in the UK market are raising their premium rates in an effort to stem their rising underwriting losses over the past few years.

They are also imposing stiffer terms on each of their reinsurance treaties up for renewal and insisting that direct insurers should take a larger share of the risk.

The tougher terms apply from January 1 and particularly affect proportional business.

For several years, worldwide reinsurance markets have been "soft" in that the terms offered by reinsurers have been unrealistic and almost certain to result in underwriting losses; the premiums re-

ceived would fail to cover the claims paid and expenses incurred.

More reinsurers had entered the market than the demand warranted, resulting in overcapacity. High interest rates, meanwhile, resulted in buoyant investment income which reinsurers used to offset underwriting losses.

Although underwriting losses have mounted steadily, the major reinsurance companies have been reluctant to take the necessary corrective action, because they did not feel that it had a chance of success. The direct insurers would simply have gone elsewhere for their reinsurance.

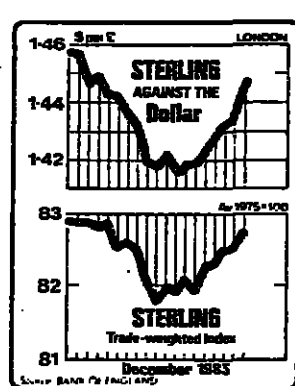
Reinsurers now feel, however, that tougher terms can be achieved.

Capacity is down by one-third as some reinsurers have pulled out of the market, and others have cut back their business. Interest rates are also lower.

Direct insurers are now getting concerned over the stability and solvency of some of the reinsurers on the market and are becoming wary of fringe operators and so are less likely to seek alternative arrangements.

The major reinsurers report that the loss of business as a result of their action is so far within the limits expected, though it will be some weeks before the position can be accurately assessed.

UK group buys into French life market, Page 8



## Dollar declines in light trading

By Philip Stephens in London

SIGNS THAT the upward pressure on U.S. interest rates may be easing brought losses for the dollar against all the major currencies yesterday, pushing sterling to its highest level for three weeks.

With trading on the London markets running at about a quarter of its normal levels, foreign exchange dealers cautioned against seeing the fall as the start of any big reversal for the U.S. currency.

Meanwhile, in Zurich Dr Fritz Leutwiler, chairman of the Bank for International Settlements and the Swiss National Bank, said Switzerland and West Germany had managed to "uncouple" from the dollar and high U.S. interest rates with only a small rise in their inflation rates.

Uncoupling from dollar interest rates implies accepting a lower exchange rate - and its inflationary implications - rather than automatically raising interest rates to match U.S. levels to maintain a currency parity.

In an interview with two German and Swiss business magazines, Dr Leutwiler said uncoupling was possible "if we are prepared to take in account higher dollar exchange rates."

The BIS chairman said there would be no concerted international action against the U.S. currency. "We shall simply not oppose free market forces - and at present these happen to favour the dollar."

On foreign exchange markets, news of a 0.4 per cent drop in the index of U.S. leading indicators, the first fall in the index for 15 months, was interpreted as further evidence that pre-Christmas fears that the U.S. economy was overheating may have been misplaced.

Taken with the Commerce Department's earlier "dash" forecast of lower GDP growth in the fourth quarter than expected, the index pointed to stable, if not lower, interest rates, currency dealers said.

Money Markets, Page 21

## Fall in U.S. index 'reflects stable growth'

BY STEWART FLEMING IN WASHINGTON

THE U.S. index of leading economic indicators slipped 0.4 per cent in November, the first decline for 15 months, the Commerce Department reported yesterday.

The fall was promptly interpreted as further evidence that the economy was easing back from the hectic expansion reported in the second and third quarters of this year, to what Reagan Administration officials hope will be a steadier growth rate in the approach to next year's election.

Mr Malcolm Baldrige, the Commerce Secretary, said after the announcement: "The pattern of growth in the leading index during recent months is an indication that the business expansion is settling down to a moderate and sustainable pace."

Last week the Commerce Department released its first "flash" estimate of fourth-quarter gross national product based on data relating to the first two months of the quarter.

This predicted a rise of real GNP of 4.3 per cent for the period, much lower than the 6-7 per cent rate which some top-administration officials had been expecting.

Even though many economists are suggesting that the figure may be revised upwards later, it has also been seen as a sign of some slowing

from the 7.6 per cent real growth reported in the third quarter.

In spite of the evidence that the pace of the expansion may be slowing, the U.S. is continuing to suck in imports at a worrying rate. The Commerce Department also reported yesterday that the November trade deficit hit \$7.4bn, down significantly from the record \$9bn in October, but still the second highest deficit ever reported.

Imports hit \$24.2bn, down 6.3 per cent from the October level, but exports fell 0.8 per cent to \$16.8bn. The growing drag which the poor trade performance is having on the economy has been cited as one factor helping to account for the easing in economic growth.

The financial markets have been responding positively to the latest economic indicators, which have calmed fears that the Federal Reserve Board might have been about to respond to some evidence, especially in the consumer sector, that growth was proceeding too rapidly by tightening its monetary policy.

Instead the central bank is coming under subtle pressure, particularly from the Treasury, to ease monetary policy.

In a speech in San Francisco on Wednesday night, however, Mr

Continued on Page 8

## Shamir coalition to meet over budget

BY DAVID LENNON IN TEL AVIV

THE ISRAELI Cabinet will meet in special session today to take up proposed budget cuts which are threatening to tear apart the three-month-old coalition headed by Prime Minister Yitzhak Shamir.

The problem facing Mr Shamir is that if he pushes through the budget cuts his Government may fall, but if they are not implemented, the economy will continue to deteriorate.

Mr Shamir last night called in his Herut party ministers to try to ensure that they will support the proposed cuts in public spending, which are being opposed by virtually all of his junior coalition partners.

Mr Yigal Cohen-Or, the Finance Minister, is seeking the Cabinet's approval of a draft budget for 1984-85 to include an across-the-board 10 per cent cut in public spending. The Minister believes budget cuts

and controlled austerity are essential to rescue the economy from inflation approaching 200 per cent, a balance-of-payments deficit which has passed \$5bn, and a foreign debt approaching \$30bn.

Some of the proposed cuts have already raised a storm, especially the threat to freeze Jewish settlements on the occupied West Bank and to re-introduce high school fees.

The ruling coalition, which holds 64 of the 120 seats in the Knesset (parliament), is dominated by Mr Shamir's Likud bloc. But it depends for its majority on four smaller parties, each of which sees its constituency threatened by the spending cuts.

The Tami party opposes any further cuts.

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Israeli and Egyptian differences, Page 2

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## OVERSEAS NEWS

## CRAXI HOPES FOR L2,000bn NEW REVENUE

## Petrol up in Italian austerity plan

BY ALAN FRIEDMAN IN ROME

THE ITALIAN Government yesterday introduced significant increases in the price of petrol and other petroleum products as part of a new package of austerity measures to raise L2,000bn (€87m) in additional revenues. The price rises, issued in the form of a Government decree and effective immediately, were decided by the Cabinet during a five-hour session which ended on Wednesday evening.

The price of a litre of premium petrol went up by L105 to L130, the second increase this year. This represents a jump of 20p in the price of a gallon of petrol, bringing the

pump price to £2.45, among the most expensive in western Europe.

The price increases are part of a series of measures, including a tightening of agricultural taxes, whereby the Government of Prime Minister Bettino Craxi is using discretionary powers to find new sources of revenue. The petrol increase alone is expected to account for three-quarters of the L2,000bn of new revenues.

The package of measures, dubbed "phase two" of the Craxi Government's austerity policy, comes less than a week after Parliament approved a

1984 budget which envisages a public sector deficit of L95,000bn (€39.7bn), up from an earlier target of L90,000bn.

The Government hopes to introduce further measures early in the New Year to reduce the size of the deficit, which is presently running at nearly 17 per cent of Italy's gross domestic product. (The comparable ratio for the U.S. deficit is around five per cent of GDP).

Prime Minister Craxi, since taking office last August, has been battling to introduce new taxes and spending cuts, with only modest success. He introduced by decree an amnesty on

illegal housing construction, designed to raise L8,000bn from special fines, but this was voted down by Parliament. The measure has been re-introduced in the form of legislation, but so far has not been discussed.

Sig Giovanni Goria, the Treasury Minister, and other members of the Government have warned that unless new spending cuts are implemented, the 1984 Italian public sector deficit will rise to more than L100,000bn. The Government is hoping to introduce measures next month which would shave L10,000bn off the deficit, but its chances of succeeding are by no means assured.

## GM plans to rehire 10,000

BY WILLIAM HALL IN NEW YORK

GENERAL MOTORS, the world's biggest car maker, is planning to rehire another 10,000 workers over the next few months as it prepares for its best year ever in terms of production in 1984.

General Motors' sales of passenger cars this year are up 14.9 per cent and truck sales up 18.6 per cent. The company says by the year end its dealers will have delivered more than 4m cars and 1.25m trucks—GM's highest production since 1979.

In the current quarter, the giant car and truck company says that its sales are running more than a fifth up on the comparable quarter of 1983.

General Motors' car sales peaked in 1978 at more than 5m, but over the next four years fell steadily. Car sales have recovered strongly in 1983 on the back of the U.S. economic recovery and the group is now forecasting an improvement of 16 per cent in industry sales in 1984. Mr Robert Lund,

vice president in charge of General Motors' marketing, says his company expects its sales to grow faster than the industry average in 1984.

Since the industry began to recover, General Motors has recalled nearly a quarter of its U.S. workforce. By the spring it expects to have rehired 90,000 workers who had been laid off at the depth of the recession. The group employs around 350,000

## Ozal ends exchange controls

ISTANBUL—Mr Turgut Ozal, Turkish Prime Minister, yesterday ended most foreign exchange controls, removed restrictions on some imports and raised import and other duties to subsidise his planned housing programme.

The action fulfilled his campaign promises ahead of his sweeping victory in last month's general elections that established Turkey's first elected government since the 1980 military coup.

Import bans on a number of consumer goods are to be lifted, according to decrees published in the official government gazette following ratification by President Kenan Evren. The goods will be heavily taxed to help finance a housing programme.

The decrees raised prices of alcoholic drinks and cigarettes produced by the state monopoly by up to 50 per cent to provide further funds for the programme.

A bottle of raki, a popular local spirit, will cost L1,000 (€330) instead of L750. A pack of 20 cigarettes will cost L100 (€35) instead of L70. Under the new measures, export and import formalities have been simplified and fewer goods will need export licences.

Some domestic industries will continue to be protected by import restrictions, but among liberalised are domestic appliances and processed food such as butter and cheese.

All banks will be allowed to deal in foreign currencies, and Turks will be able to invest up to \$2m abroad, import foreign currency and open foreign currency bank accounts in Turkey.

Mr Ekrem Pakdemirli, Treasury Undersecretary, a close aide of Mr Ozal, said in a statement that the lira's external value would be more realistically determined.

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## Shultz may meet Gromyko at Stockholm

MOSCOW — The Warsaw Pact members, including the Soviet Union, are believed to have decided to send their Foreign Ministers to the East-West disarmament conference in Stockholm next month, a senior U.S. official said yesterday.

"I think Gromyko will meet Shultz," the official said, referring to the Soviet Foreign Minister and the U.S. Secretary of State. "But nothing's been set yet."

The Nato Foreign Ministers recently decided to attend the 30-nation conference, to be held from January 16 to 18 as a follow-up to the Madrid Conference on Security and Co-operation in Europe which ended this summer.

Mr Shultz and Mr Gromyko last met on September 8 in Madrid at the signing session of that conference. But the meeting was tense, coming a week after the Soviet downing of a Korean Air Lines jetliner with 269 people aboard, and no U.S.-Soviet issues were discussed other than Soviet accusations that the aircraft was spying for the U.S.

Earlier this month, Finland's Foreign Minister said he had been given strong signals by Mr Gromyko that the Soviet Foreign Minister would attend the Stockholm conference.

At the same time, the administration has been underlining its determination not to be deflected from its current policy in Lebanon. Senior

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## OVERSEAS NEWS

## Congress-I aims to secure succession for Mrs Gandhi's son

BY K. K. SHARMA IN CALCUTTA

SPLASHED all over Calcutta's crowded streets and murky walls are huge posters with portraits of Prime Minister Indira Gandhi and her son, Rajiv. These symbolise the motivating force of the Indian National Congress-I Party, now holding its first delegates' session in eight years.

Ever since its formation in 1978 when it split from the traditional party that won independence for the country, Congress-I's ("I" stands for Indira) aim has been to project Mrs Gandhi's leadership and image.

## In tandem

Recently, since Rajiv became party general secretary last March, his mother and he have been moving in tandem. Rajiv has received the same adulation as Mrs Gandhi from the 10,000 delegates thronging Calcutta's indoor stadium where the Congress-I session is being held.

Posters proclaim Rajiv "A Promise for India" and "Tomorrow's Hope." For someone who entered politics just three years ago, he has come a long way. In many ways, the present session is meant to establish him formally as Mrs Gandhi's heir-apparent.

A move is already being widely discussed to install Rajiv as Congress-I president. There is no indication yet that Mrs Gandhi, who at present holds the top party post herself, will allow this to happen, although delegates say it has her blessing. But there is little doubt that there is a concerted bid to boost Rajiv.

Judging from the speeches and the near-worship offered by the delegates to Mrs Gandhi and Rajiv, the object of making Congress-I a party wedded to staying in power and perpetuating the Nehru dynasty is an overriding one. Without exception, the delegates and leadership say they owe their position to the two.

Congress-I has never held internal elections. Mrs Gandhi took on the post of president when she formed the party in 1978. Its senior officials, including Rajiv, have all been nominated by her. So have all the members of its executive and its 700-member policy-making arm, the All-India Congress Committee.

Congress-I is now in session seeking to prepare for general elections to Parliament which must be held in 1984. Indications are that these will be held early in the year rather than in December when they are due.

The party needs to improve its image considerably. The track record of Congress-I state governments has been poor. The party's opponents over the past couple of years, lost its appeal, and even Mrs Gandhi's charisma is in doubt. Congress-I has not won any of the 12 state elections in the past two years, with the doubtful exception of violence-racked Assam, although its showing in last week's scattered by-elections has been unexpectedly good.

Congress-I is now trying to project itself as a left-of-centre party. A political resolution that the Calcutta session will adopt strongly attacks its right-wing opponents and, in a veiled manner, seeks the co-operation of Communists and Marxists, who rule the state of West Bengal where Calcutta is located.

Another resolution says Congress-I wants the unity of "patriotic, secular and progressive elements"—a suggestion that the party with Mrs Gandhi at its head alone is capable of holding together the country at a time when demands for secession are being made in many states.

## Resolution

Similarly, a resolution on economic policy calls for a new direction in planning, so that both agricultural and industrial production is increased. Foreign policy is not an issue in India, but a third resolution on the international situation points sharply at "threats" from Pakistan where, it says, a major rearmament programme is under way.

Behind the scenes, efforts are being made by the party to build up a 100,000-strong cadre of young men and women. In the past few months, Rajiv's advisers have helped him organise "training camps" for this furry of activity has, observers believe, much to do with the de facto influence in the party's various organs that Rajiv has come to wield.

## Floods and sabotage cut Malawi rail links

BY BERNARD SIMON IN JOHANNESBURG AND MICHAEL HOLMAN IN LONDON

MALAWI'S rail links with Mozambique ports of Nacala and Beira have been virtually closed by flooding and sabotage, forcing the country to use lengthy and expensive overland routes for the bulk of its imports, according to freight agents in South Africa, its main trading partner.

Landlocked Malawi has become one of the region's casualties in what African front-line states term South Africa's "destabilisation" campaign against its black-ruled neighbours.

Guerrillas of the Mozambique National Resistance (MNR), which western diplomats in Maputo maintain is supplied

and advised by South Africa, have conducted a six-year campaign of economic sabotage. Among the targets are the rail links between Mozambique and its neighbours, and the oil pipeline from the port of Beira to Zimbabwe. The MNR also conducts hit and run attacks on road traffic and Government troops.

Despite a series of Government offensives, the MNR now operates in nine of Mozambique's 10 provinces. In the latest claims from the two sides, an MNR spokesman this week said that 138 Government troops had been killed and several towns seized in their current offensive.

Mozambique's chief of staff, Lt Gen Sebastiao Mabote, on Wednesday told a news conference that over 8,000 "bandits" had been captured during 1983. In Lisbon this week, the MNR claimed to have destroyed a rail bridge 35 miles north of Beira on the line linking the port with southern Malawi, including the main commercial centre of Blantyre.

Malawi's second route to the sea, to the northern Mozambique port of Nacala, is closed for 13 hours a day for repairs following recent heavy rains which washed away sections of the line.

In addition, both ports are short of locomotives, rolling stock and other equipment such as fork lift trucks. Malawi's two main exports, tea and tobacco, are given priority at Nacala, stretching its limited facilities, and forcing suppliers to route between 80 and 90 per cent of Malawi's imports by road.

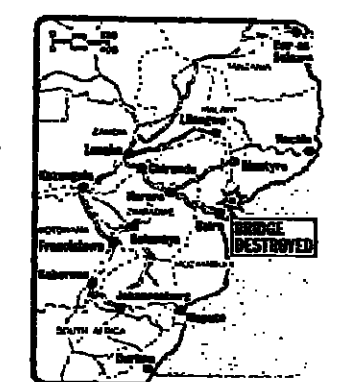
Of the three road links to the south, one is currently unsafe—the route from Blantyre to the Zimbabwe capital of Harare, which crosses the Mozambique pedicle of Tete province.

MNR bands operating in Tete have fired on trucks, forcing freight agents to operate in convoys, or use the longer and more expensive—but safer—

alternative routes through Botswana via Kazungula or through Zimbabwe via Chirundu, and onward through Lusaka to Malawi.

South Africa provides a third of Malawi's imports, but even European suppliers are now choosing to route their goods through the republic's port of Durban rather than risk Beira or Nacala.

Despite the problems, transit time from Johannesburg to Blantyre is only a week to 10 days, but Malawi is investigating the feasibility of greater use of the Tanzania-Zambia railway which serves the Tanzanian port of Dar es Salaam.



Government troops last Friday destroyed an MNR base 275 miles north of the capital, Maputo, the official Mozambique news agency AIM, reported yesterday.

## Indonesian police deny killings

By Kieran Cooke in Jakarta

THE HEAD of Indonesia's police, Gen Anton Sudjarwo, has denied that his men have been involved in a series of killings which have been going on in Indonesia for the past nine months.

The killings were the work of criminal gangs and the police had now stepped in and put a stop to them, he declared.

The general went on to say that he could not believe reports that up to 4,000 people had been killed, as according to police statistics, far fewer murders had been reported this year throughout Indonesia.

There have been many reports on the island of Java and in Jakarta of bodies being found dumped by the roadside, or floating in rivers. Most had been found shot in the back with their hands tied. Nearly all have been described as known or suspected criminals.

Several organisations, including a group of legal aid workers who have often protested about what they see as human rights abuses in the country, have accused the army and police of being responsible for the killings as charges which have been consistently denied.

They have also claimed that in the past few weeks, the rate of such killings has intensified.

## Chris Sherwell profiles an oil-rich Sultanate on the eve of full independence Brunei looks forward to a long golden era

THE PEOPLE of Brunei, the tiny Moslem Sultanate which assumes full independence from Britain at midnight tomorrow, are the first to acknowledge that their country is not what it was. Invaders and colonial expansion ended their domination of the huge island of Borneo, from which the country derives its name, and crowded them into a sandy corner which has itself been divided awkwardly into two.

Bruneians are far from unhappy. They believe Allah has left them the best part, and it is a judgment fully supported by the country's fabulous oil wealth. From Sunday, Brunei's 200,000 people will take their place near the top of the world wealth table with a per capita GDP of at least \$22,000 a year and probably more.

For visitors to the capital, Bandar Seri Begawan, the results are easily visible. They include a smart airport boasting one of the longest runways in Asia, a vast floodlit sports stadium built for the 1985 South East Asian Games, a sparkling new hospital with the most up-to-date facilities and equipment, and, controversially, a new riverbed palace for the Sultan, Sir Muda Hassanal Bolkiah, which has been described as a modern Versailles and cost hundreds of millions of dollars.

The Sultan, who is 37 and has a passion for polo, has been criticised abroad for his conspicuous consumption and autocratic rule, but his subjects enjoy a life-style that would be

the envy of most newly-independent nations. Jobs are easy to come by, most families have at least two cars, petrol is cheap at \$1 per imperial gallon, there is colour television and no income tax, and education and health care are free.

Small surprise, therefore, that Brunei has looked like a beacon of prosperity in a recession-hit world, and that numerous foreign companies have been beating a path to the fledgling state's door in the hope of new business. But if they can find something to do, they are expected to involve Brunei citizens, which means Brunei Malays, who constitute some 70 per cent of the population.

This could entail setting up joint ventures, subcontracting to local companies or simply employing local people—a problem, because Brunei faces an acute labour shortage. Some 43 per cent of the population is under 20, and half of the rest are women who, if they are Moslems, may not be work-seekers.

Skills are in short supply, and this is worsened by the fact that most Brunei Malays prefer to work for the Government or in the oil sector. Shell has long dominated the exploration, development and production of oil and gas, and this sector is still responsible for four-fifths of the country's output and 90 per cent of its exports, valued at more than \$4bn in 1981.

The Government has had a 50 per cent stake in Brunei Shell

Petroleum, the main company, since 1973, which gives it a potent influence in policy at a time when reserves are known to be finite and need careful husbanding. Officially, there is enough oil to last into the next century.

The Government, having controlled all but defence and external affairs since 1959, likes to point out that the country is self-governing and that, if anything, it is "resuming" its independence after a treaty

relationship with Britain that stretches back to the mid-19th century.

The key question, however, and one which dogged negotiations with Britain, concerns security. The issue is traceable to 1962, when moves towards introducing more popular government were halted by a revolt led by the Brunei People's Party. This was put down by British troops, and the Sultan, Sir Omar Ali Saifuddin, was forced to flee to London.

Emergency laws imposed by the Sultan's father—who later abdicated but remains a powerful figure behind the throne—are still technically in force, and a battalion of Gurkhas has provided a visible measure of protection for the

royal rulers. The Sultan also maintains a private army recruited from retired Gurkhas. Differences over the continued stationing of the Gurkha battalion brought independence talks with Britain close to breakdown in April a report which suggested that the link between Shell and the Brunei Government might end unless the issue was resolved was strongly denied by Brunei but caused a real flutter.

In July the Sultan ended the

**The acceptance of Brunei as the sixth member of the Association of South-East Asian Nations is reckoned to be the new state's best guarantee of stability**

arrangements with the Crown Agents to manage Brunei funds and passed this lucrative contract—Brunei has foreign reserves totalling some \$12bn to Morgan Guaranty and Citibank, who will advise the newly-formed Brunei Investment Agency.

Eventually, it was agreed that the Gurkha battalion would remain in Brunei under London's continued control, on call for emergency duties in places like Hong Kong, but paid for by the Sultan. Britain is also providing personnel to train and advise Brunei's armed forces and will continue to use Brunei's unique jungle warfare training school.

At the same time it is reckoned that worries over a possible repeat of the 1962 episode have subsided because

of the sharp rise in standards of living in Brunei, and that the bitterness which has animated past relations with Malaysia or Indonesia has evaporated. But elections in Brunei are unlikely, and political parties remain banned.

The acceptance of Brunei into the Association of South-East Asian Nations (Asean)—which embraces Singapore, Malaysia, Indonesia, Thailand and the Philippines—is reckoned to be the new state's best guarantee of stability. Admission as Asean's sixth member is due to be confirmed on January 7.

One potential source of dissatisfaction in future could conceivably lie in the ranks of the civil service, as ambitious and well trained administrators find avenues of promotion blocked by those now taking on the enormous responsibilities of full national government.

A more clearly expressed concern is the fate of the local Chinese community, who are known simply as "residents" and number more than 40,000. Even though they may have lived in Brunei for generations, they can only become citizens by passing a difficult written and oral language test to show proficiency in Malay. Yet as non-citizens they cannot own land and therefore have less of a stake in the country.

For them, Brunei's transformation this weekend is an occasion for genuine worry, even though there have been reassuring noises from the Government, and Britain has expressed its satisfaction over the matter.

## WORLD TRADE NEWS

## EEC-Efta free trade zone to commence

By Paul Cheeswright in Brussels

THE last barriers to an intricate free trade zone of 17 European nations with a combined market of 310m people fall away this weekend.

December 31 marks the end of the transitional agreements to establish free trade between the EEC and the European Free Trade Association (Efta), made up of Austria, Finland, Iceland, Norway, Portugal, Sweden and Switzerland.

Tariffs have been progressively dismantled since 1972, but full liberalisation was arranged on a relatively relaxed timetable for metals, particularly steel, and for newsprint.

Although the tariffs for metals lapsed on January 1 1980, free EEC access to Efta newspapers was achieved only this weekend.

The newspaper situation poses an immediate problem for the EEC. Negotiations are taking place with Canada to settle a 1984 quota for its newspaper sales. An interim quota of 500,000 tonnes was granted by the EEC's council of Ministers on December 18.

Newspaper consumers, especially in the UK, are anxious that Canada should remain in the market so that pricing is not wholly dominated by the Scandinavian producers.

Over the longer term, the Efta countries are anxious that the free trade zone should be consolidated by further co-operation so that, for example, there can be combined movement on standards and a greater degree of scientific and research collaboration.

At the same time there are fears, freely expressed by Swedish diplomats that the EEC's efforts to liberalise its internal market will be accompanied by measures, as France would like, to strengthen defences against imports.

Last November, the ministerial meeting of the Efta countries noted the importance of the EEC endeavour to strengthen its internal market but added that this should be beneficial for the development of trade and economic relations between all the partners in the wider European free trade system.

## Boost for CoCom's shoestring technology patrol

BY DAVID MARSH IN PARIS

CASUAL visitors to the CoCom Island but includes Japan. It is about to be revamped to give it greater scope to check trade between East and West in rapidly expanding electronic sectors.

But the strengthening of CoCom powers will fall well short of proposals put forward by the U.S. earlier in the life of the Reagan administration.

The institution's budget—at present a mere \$600,000 (\$428,570) to \$700,000 year—looks likely to be increased. Member governments have agreed to install computerised office equipment and word processors to help the permanent clerical staff (at present numbering about 15) cope with the work load.

The organisation, set up in

1949, groups all Nato members except Iceland but includes Japan. It is about to be revamped to give it greater scope to check trade between East and West in rapidly expanding electronic sectors.

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And CoCom will be given more space. The present headquarters in the basement of a building which also lodges the U.S. Internal Revenue Service, legal attaches, and FBI agents, as well as the Marines—are described by one diplomat as "cramped and Spartan."

"They're scurrying around like moles," says another. "The Americans are paying for it, so it can hardly be ICL or Philips," remarks one official.

The CoCom basement this month is being used for almost permanent meetings of western officials working on revising the lists of goods, technologies and components which are proscribed for sale to the East.

The sensitive nature of the work has been highlighted by

a number of recent seizures in Europe of computer equipment thought to be clandestinely routed to the Soviet Union. Earlier this month the Reagan administration paraded in Washington pieces of an advanced computer system impounded on its way to Moscow.

America's European allies have so far resisted Washington proposals greatly to increase the control and investigation powers of CoCom. And, because of the complexity of the issues involved, meetings on redefining the lists—a job which at one stage was to end this year—could last beyond next summer even if CoCom continues working at pace, according to one official.

"We have not yet come to grips with the computer revolution," says one diplomat. "U.S.-backed efforts to control software flows present a particular problem. The software needed to make a cruise missile has to be controlled," he says.

"But it could be the same as is used in a Space Invaders game." Many European countries favour software restrictions in theory but say there is no means of policing them.

"I don't know why CoCom should be so damned secret," says one Western official. "We're just slogging along getting as many agreements as we can on lots and lots of mundane articles. You just have to be careful that you don't catch anything daft like washing machines."

They range from the world's biggest jet airliner manufacturers, such as Airbus Industrie from Western Europe, and Boeing from the U.S., through to the many builders of smaller regional, commuter and feederliner aircraft, such as Saab-Fairchild (building the SF-340 airliner), IASA of Spain and Fokker of Holland.

The UK is mounting an especially big display, with close to 40 companies exhibiting under the auspices of the Society of British Aerospace Companies, with several more exhibiting independently.

Many of the participants are interested in finding partners for collaborative developments and for the manufacture of aircraft parts and associated equipment. Governments of many countries in South-East Asia and the Far East are also interested in boosting their own home aerospace manufacturing capabilities.

Some countries, such as Indonesia, have already begun major collaborative ventures with Western companies. Nurtanio of Indonesia, for example, is working with Casa of Spain on the CN-235 transport aircraft. The Civil Aviation Administration of China (CAAC) is known to have a shopping list for new transport aircraft, but so far it has limited its purchases to small numbers of Boeing 737 short-to-medium range and Boeing 747 long-range aircraft.

## Aerospace industry seeks Asian expansion

## Aerospace industry seeks Asian expansion

By Michael Donne, Aerospace Correspondent

AEROSPACE manufacturers world-wide are becoming increasingly aware of the potentially large markets for their products throughout South-East Asia and the Far East, and are making determined efforts to expand sales in those regions.

This is evident from the big response to the second Asian Aerospace Exhibition (organised by ITP Pre.) at Changi Airport, Singapore, from January 18 to 22. Already, over 400 companies world-wide have taken space at the exhibition.

They range from the world's biggest jet airliner manufacturers, such as Airbus Industrie from Western Europe, and Boeing from the U.S., through to the many builders of smaller regional, commuter and feederliner aircraft, such as Saab-Fairchild (building the SF-340 airliner), IASA of Spain and Fokker of Holland.

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Along with the exhibition, The Financial Times is organising a two-day conference, "Aerospace in Asia and the Pacific Basin," on January 18 and 17 at the Shangri-La Hotel, Singapore.

## Pakistan approves Morris Ital project

BY MOHAMMAD AFTAB IN ISLAMABAD

THE PAKISTAN Government has now given approval for a deal which will involve Austin Rover, the British subsidiary, shipping its Morris Ital car production line from the UK to Pakistan in stages over the next three years.

Austin Rover will link with a private company in Pakistan, Associated Agencies of Lahore, and the Al Churair group, Dubai—owner of the Bank of Oman—for the project.

There had been some opposition within the Ministry of Production which is responsible for a public sector car venture, the assembly of 800 cc Suzuki cars under licence from the Japanese group that started last year.

However, the Pakistan Government has given the go-ahead for the Ital project, which will cost about \$22.9m, including \$14m in foreign exchange to pay for the Austin Rover equipment.

Austin Rover will have 15 per cent of the equity of the joint venture company, while the Al Churair group will have 35 per cent.

The total value to Austin Rover could be up to \$20m when sales of built-up cars and components are taken into account.

tion, increasing to an annual 5,000 from the fourth year. Associated said that the car will have a 23 per cent local content in the first year and hopes this will go to 90 per cent in the fourth year of production.

The new plant will produce four-door versions of the Ital with BL's 1.5 litre "B" series diesel, used in Britain to power some versions of the Sherpa van.

Associated estimates that the cost of production in the first year will be about Rupees 70,500 (\$5,222) which should be reduced to Rupees 61,400 in the fourth year.

The retail price in the first year will be Rupees 81,000 (\$6,000). The main demand is expected to come from Pakistan's taxi fleets. The diesel Ital is claimed to have the potential for 80 miles to the gallon. Industry estimates suggest the demand for the Ital type of car in Pakistan will be 35,000 a year by 1991.

Nissan of Japan is to supply General Motors with a car for sale through the U.S. group's Australian dealer network. Under the terms of a deal expected to be completed early in 1984, Nissan's assembly plant at Clayton, Victoria, in Australia, will build the car which will have changes made to its body and specification to ensure it does not compete with Nissan's own version.

## Arabs lift bar on UK companies

By Louis Fares in Damascus

FIVE BRITISH companies, including Rank Hovis McDougal, have been taken off the Arab boycott list, which bans companies who trade with Israel from having links with the Arab world. Liaison officers from the Arab League have rearranged the list and two British companies formerly not included have joined the banned group. They are Mul-T-Lock and Ramacube.

Those companies taken off the list are thought to include: U.S. concerns—Regal Tire, Van Leer Chocolate, Garland Industries, Del Monte.

Japanese companies—Taiheyo Kaifu, Asahi Optical, Sasebo Heavy Industries, Nozaki and Company.

British companies—Big Rad Laboratories, Roussel Laboratories, Hestair Hope, Fendrake, Rank Hovis McDougal.

West German companies—Triumph Adler, Barakuda Bergann.

Italian companies—Comesa, SIS (Consorzio per Sistemi di Telecomunicazioni via Satellite), Sigma Italiana Prodotti Chimici and Elico.

## Cost of shipping containers set to rise on most world routes

BY ANDREW FISHER, SHIPPING CORRESPONDENT

TO SHIP containers on most world routes will cost more next year. On the first day of 1984, the 36-member Far Eastern Freight Conference (FEFC)—the world's biggest such rate and schedule-setting group—will increase its rates by 12 per cent.

Competing outsider lines on routes between Europe and the Far East will also be lifting rates, though they will still charge less than FEFC lines. Elsewhere, too, as on the fiercely competitive North Atlantic market, rates are set to move up.

The FEFC has not put up its rates for three years. That, says Kerry St Johnston, the new chairman of the FEFC, "is a long time." The last rise was 8 per cent. But the FEFC argues that costs have gone up by at least 15 per cent since then.

The FEFC would have liked to boost rates more, but the shippers on its routes complained bitterly and the conference had to content itself with 12 per cent.

"It is entirely understandable and pardonable that shippers should shout about it," Mr St Johnston said of the increase. But the decision could not be put off in view of the financial strains on shipping companies. Mr St Johnston was elected chairman of the FEFC at the end of October. He is also chairman of Overseas Con-

tainers Ltd (OCL), the big British-owned shipping and transport consortium. "It's actually quite burdensome," he says of his new position at the FEFC helm.

But the burden on FEFC members themselves should be alleviated by the effect on revenues of both the rate rises and the upturn in world trade now getting under way. The fact that outsider lines also plan to raise prices means competition should be less debilitating.

The major Taiwanese non-conference lines, Evergreen and Yang Ming, will increase their rates by 12 per cent from February 1. Evergreen's rates are pegged at about 5 per cent below those of the FEFC after agreement reached in 1982, while those of Yang Ming are 10 per cent less than the conference's.

Competition Balt Orient of the Soviet Union also plans a 12 per cent rise on routes covered by the FEFC about ways of rationalising trade. Providing stiff and cheap overland competition for FEFC and other lines is the Trans-Siberian Railway.

Non-conference lines account for between 25 and 30 per cent of trade on routes covered by the FEFC. "Too much," Mr St Johnston believes. On some route sectors from Hong Kong and Taiwan, their share is up











## FINANCIAL TIMES

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Early warning  
from Paris

TWO YEARS ago the OECD in Paris produced a report on some joint studies of welfare expenditure in member states and produced a depressing report entitled 'Crisis in the Welfare State'. This line of thinking has roused some quite strong echoes in this country — the now abandoned study by the Central Policy Review Staff, and Mr Nigel Lawson's open invitation to a re-examination of the whole of public expenditure. Meanwhile, the studies in Paris have moved on, and to judge from the interim draft reported today, their progress has been reassuring. If the developed countries freeze the share of national income now going to welfare in its broadest sense, we will be able to muddle through for several more decades, even on the gloomiest growth forecasts, only small, nagging cuts in standards will be required.

## Crisis of pensions

Hard-pressed politicians will require little further invitation to let the whole embarrassing issue drop again; but this would be a profound mistake. The study, just the kind of thing the OECD does best — makes it clear that this is altogether a third-best solution. It points out that too much of our present spending is muddled and ineffective — a large administrative overhead, a large amount of money taken from taxpayers and given back to them in another guise, a process characterised as "churning". In addition, some programmes — notably health — have a Topsy-like disposition to grow as the supply of new technology creates its own demand. Imposing a standstill will be a matter of continuous and politically costly struggle. Finally, there is an important early warning: the much-heralded demographic crisis of pensions, when the post-war baby bulge reaches retiring age, will set in about the year 2010; but the future pensioners are already contributors and will expect what they are now paying for unless the terms are changed soon. In muddling through, we are likely to cut ourselves off quite

early from the full potential of further medical advance, and find it hard to pay for the higher standards of education and especially of vocational training which will be required to create job opportunities in the years to come; and in 25 years or so, we will run into a full-scale financial crisis over pensions. Better management is not an answer that can be called in aid; all concerned are no doubt doing their best, and there is no reason to expect any great leap forward. The call for efficiency, like the repeated promises to cut out waste, is largely a formula to avoid facing awkward questions.

The questions are indeed awkward. First, as the OECD points out, there are strong reasons for thinking that the free and universal provision of anything is likely to lead to a misallocation of resources. Market disciplines do help — that is the rationale of prescription charges in our own National Health Service, introduced by a Labour government more than 30 years ago to discourage trivial demands.

## Education charges

There is a case for applying this approach much more widely — notably in education, where loans or charges for tertiary education might do more than any official interference to ensure that the subjects studied have some direct relevance, and at no threat to academic freedom. For pensions the radical question is whether the state has any business providing income-related retirement income at all. There are some smaller but equally horrid questions: is the education system becoming ossified, for example, because falling school numbers have left the system in the hands of ageing and increasingly out-dated teachers?

Nettles like these are the sort which politicians will skirt with the greatest care; but they must be faced if we are not to subject welfare to endless slow haemorrhage. The OECD study makes a strong case for a national one, looking at our own local problems. Mr Lawson should press his invitation.

A test for the  
takeover code

THE CURTAIN will fall on the long-running Eagle Star takeover drama at 4.30 this afternoon, the deadline imposed by the takeover panel. It is still near what the takeover code says is the 60-day limit, but the future pensioners are already contributors and will expect what they are now paying for unless the terms are changed soon. In muddling through, we are likely to cut ourselves off quite

has been allowed free access to the UK insurance sector; most observers assume that a comparable foreign offer for a large German insurance company would be blocked by the authorities. The takeover panel can be criticised for being rather too tolerant of foot-dragging by Allianz earlier in the Eagle Star affair. A little more urgency earlier on might have avoided the disadvantages of a potential shoot-out this afternoon. But the panel was right to decide, in the end, not to make exceptions and to enforce the deadline.

To have done otherwise would have been to establish new precedents and add further complications to the letter and practice of the takeover code. Already the code has become too unwieldy. What started in 1982 as a document of around a dozen pages has become swollen in its present edition to something like a hundred pages (much of which, admittedly, consists of practice notes on case histories rather than extra general principles or rules).

**Case histories**  
The proliferation of rules and precedents has gone far enough if the takeover code is to be operated with speed and effectiveness. Bidders are already complaining to the letter and argue on the basis of case histories, whereas the whole concept of self-regulation in the financial markets is based upon the implementation of the spirit rather than the letter of the rules. In the takeover arena this can work much better than, say, the elaborate legal apparatus of the U.S. Securities and Exchange Commission, which has been left standing by much of the takeover manoeuvring of the past year or two on Wall Street.

Of course, the principle of a minimal framework of rules combined with extensive powers of discretion on the part of the takeover panel has to be applied with great sensitivity. The panel could easily seem to be arbitrary in its decisions. But in practice, this need not be too great a danger so long as there is a clear idea of what the panel is seeking to achieve in terms of the protection of shareholders. In some ways the battle for control of Eagle Star has caused serious difficulties for the takeover panel. But the response must be to strengthen its original principles, not to attempt to fine-tune the rule book.

**TWO SPECTRES** haunted this week's proceedings of the Soviet Communist party central committee plenary session and the Supreme Soviet. The most obvious was that of the absent leader, Mr Yuri Andropov.

The second was the spectre of increased competition from a militarily stronger U.S. and what appears from Moscow to be a coalition of hostile forces made up of Nato, Japan and China which share a common concern over the SS-20 missile, the symbol par excellence of Soviet military might.

This has revived all the old Soviet fears of encirclement. It appears to have converted the Soviet military into a supporter of economic reforms designed to modernise the economy and make it capable of producing the sophisticated electronic weapons needed to compete with the West in the 1980s and beyond.

Traditionally, the combined winter session of the Soviet party and "Parliament" takes place in early November and is devoted to discussing the next year's state budget and economic plan.

This year both meetings were delayed until the last possible moment in the hope that Mr Andropov, who is suffering from kidney and other serious ailments, had not been seen in public since August 18, would be able to chair both meetings in his capacity as party leader and head of state.

These hopes were dashed, although the promotion of Mr Vitaly Voronikov, and Mr Mikhail Solomentsev to full voting membership of the Politburo, and KGB chief Viktor Chebrikov to non-voting candidate, strengthened the grip of the Andropov faction in the leadership.

It continues the process of weeding out supporters of former leader Leonid Brezhnev, who are represented at the highest levels of Soviet power by Mr Konstantin Chernenko, a process which has gathered pace at the lower and intermediate levels of Soviet power since Mr Andropov took over in November 1982.

Mr Andropov's health has been shaky for years. Even before his promotion he was frequently ill, only re-appearing later looking physically frail but with his mental faculties unimpaired.

He can be expected to continue as the titular head of the Soviet Union and exert powerful influence behind the scenes as long as he retains his mental ability. As yet, there are no discernible signs of a new coalition of forces behind any clearly defined heir apparent, and no sign of weakness in the two main contenders, Mr Chernenko and Mr Gromyko, who are the main backbones in the powerful institutions which they represent.

The two principal pillars of Mr Andropov's support are Marshal Dmitri Ustinov, the Defence Minister, and Mr Andrei Gromyko, the veteran Foreign Minister.

Mr Andropov emerged as the new leader because his experience as a former ambassador and high party official as well as KGB chief was felt to give him the kind of wide-ranging international knowledge the Soviet Union and its responsibilities as a world power which his main rival Mr Chernenko, whose career was spent entirely inside the party apparatus, did not have.

## The Soviet Union

The spectres  
that haunt  
the Party

By Anthony Robinson



Foreign Minister Gromyko (left) and Defence Minister Ustinov: key supporters of Mr Andropov (right)

In the eyes of the men who control the powerful Soviet security, foreign policy and military establishments, Mr Andropov is probably still regarded as the best leader the Soviet Union has in what Mr Andropov himself described on Monday as "a sharply aggravated international situation".

This perception could change rapidly, however, if Mr Andropov's ill-health deteriorates to the point where his mental abilities are also affected. Already his prolonged absence must have sharpened the search for a successor or successors. Given the relative inexperience of the three main

Military support  
for modernising  
the economy

potential contenders — Mr Gromyko, 60, Mr Mikhail Gorbachev, 52, and Mr Vitaly Voronikov, 57 — the next phase could well be a form of collective leadership similar to that which emerged after the death of Stalin and the ousting of Mr Nikita Khrushchev.

But whichever individual or group eventually emerges after Mr Andropov will have to enjoy the support of the powerful coalition which backed him. Above all, it seems, they will have to convince the power brokers that they can improve the parlous state of the economy, so as to guarantee continuing Soviet military and political strength.

The twin priorities of Mr Andropov's first year in power were an attempt to dissuade Nato from installing cruise and Pershing missiles in western Europe — which failed — and a new drive to impose greater

discipline and efficiency at home.

His attempt to shock, educate and cajole the Soviet people into working harder appears to have had modest success. It has been accompanied by moves to eliminate bottlenecks in key sectors like transport, power and distribution, and by the promotion of younger, better educated technocrats into key positions.

On January 1 a limited experiment will be in giving greater managerial responsibility to two important industrial ministries and three provincial industrial centres. This could mark the start of wider reforms of the planning system and price structure.

Looking back, however, Mr Andropov's attempt to squeeze greater efficiency and higher productivity out of the Soviet system originated in the last days of the Brezhnev regime at a crucial meeting involving the Soviet military top brass.

In his meeting with army and navy commanders in the Kremlin on October 27 1982, Mr Brezhnev spoke of a new "political, ideological and economic offensive on Socialism" waged by the U.S. and its allies, who had also "raised the intensity of their military preparations to a new level". He reassured the military that the leadership would continue to give the Soviet forces all the support necessary to maintain their effectiveness but added that "policy is effective only when it relies on the economic and military strength of the state".

Mr Brezhnev is believed to have been persuaded by Marshal Ustinov to convene this meeting in order to re-assure the military. They were growing increasingly concerned by the decline in Soviet economic performance, the poor showing of Soviet weaponry in the Lebanon war against U.S.-sup-



What this means for the Soviet military is that the economy as presently organised seems unable to produce the kind of weaponry needed to fight the electronically sophisticated "star wars" of the future.

On the surface there were few signs of the traumas haunting the more far sighted of Soviet military and political leaders this week as Soviet planning chief Nikolai Baibakov read out the ritual list of economic targets for 1984 — more coal, more steel, more oil and so on.

But they were there to be read in Mr Andropov's speech with his castigation of the slow pace of technological change, the resistance of Soviet managers to new methods or to making better use of sophisticated machinery. He also expressed concern at the enormous damage to the environment caused by bad farming methods, wasteful and polluting industrial processes, vast slag heaps over once fertile land and the kind of bad resource and water planning which has decimated Soviet forests and led to major environmental disasters.

These are all themes to be constantly found in a careful reading of the specialised Soviet Press. The leadership has now made them their own. But Mr Andropov, with 15 years as head of the KGB behind him, is also sensitive to the complaints of Soviet consumers — over everything from leaking milk containers to shoddy washing machines and television sets, and more in inadequately provided shops.

The main problem is how to change the orientation of the Soviet economy and introduce greater flexibility without weakening the airtight tight control of the Communist party. What is more, the way has to be found to satisfy the increasingly sophisticated demands of the military while at the same time ensuring more high quality food and consumer goods as incentives for the labour force.

It is difficult to see how economic changes of this scale could be achieved without fundamental changes in the political and social structure of the country as well.

Given the scale of the problems and the pressure which the Soviet leadership face, it is little wonder that public pronouncements by Soviet political and military leaders have taken on such a shrill anti-American tone in recent months.

Faced with the failure to prevent the deployment of new cruise and Pershing missiles in Western Europe, Soviet leaders decided to break off both the intermediate and strategic arms talks in Geneva and the conventional arms reduction talks in Vienna, and have thrown themselves into a wide-ranging policy re-think whose results are still not known.

Now there are growing signs of concern in Western capitals about the danger of seeming to push a highly armed, but prickly and defensive Soviet bear, into a corner from which it cannot emerge with dignity. Hence the new interest expressed by President Reagan in the need to re-establish channels of communication and the decision of Nato foreign ministers to attend next month's Stockholm meeting of the European disarmament conference.

They hope that Mr Gromyko will also attend with fresh and authoritative instructions to seek a way out of the present threatening impasse.

Impose greater  
discipline and  
efficiency

Soviet leaders have been able to ensure top priority development for the military sector which now consumes between 13 and 16 per cent of the GNP and a far higher proportion of the best human and material resources.

The problem has been that the system set up by Stalin was effective in building up a heavy industrial base, at the price of enormous human and material sacrifice, but has proved increasingly less capable of ensuring technical innovation and the development of a sophisticated high-tech industry to match the enormous breakthroughs achieved in the West.

What is more, the Soviet Union no longer enjoys the virtually limitless supplies of cheap and easily available raw materials and energy now that the economic axis has shifted to the distant and expensive wastes of Siberia and the frozen north.

## Men &amp; Matters

## Hard case

Comrade Jia Qingli, China's vice-minister for the chemical industry, has been so moved by Peking's drive to eradicate the "spiritual pollution" of bribery in business that he has made a clean breast of it all.

He decided to make a "self-criticism," he wrote to the People's Daily after reading recently of a delegation "shockingly engaged in eating and drinking."

The guilt-stricken Qingli confessed that his ministry attended international forums on energy conservation last April — and each participant ate a meal worth around 2.7 yuan (about £1) though they only paid 1.2 yuan a day for board and lodging.

As if that were not bad enough, Qingli shamelessly admitted that each participant had also received a length of acrilonitrile thread from the Lanzhou chemical company, and only paid one yuan for it.

"He or she," the penitent con-

tinued, "also received a suitcase" as an act of gaining extra advantage by unfair means.

But the orgy of self-indulgence did not end there. It went on through a famous dance drama, "Flower and Rain on the Silk Road," and a Gansu opera, all for a mere 50 fen (15p), and a dinner of sea cucumbers and wine.

"I presided over the meeting and I was involved in eating and drinking and taking a suitcase. I should be held responsible," Qingli added contritely.

## Stick together

A bowler-hatted, pin-striped businessman, looking every inch a Radio Four type, parked his Daihatsu outside Capital Radio, London's pop music station.

He went inside and asked for a sticker for the back window of his car. "All the vandals listen to Capital Radio," he explained. "My insurance man tells me the best way to protect my car is to put a Capital sticker in the window. They don't touch cars belonging to fellow Capital listeners. I understand."

## New blood

Peter Blood, director general of the Institute of Marketing, tells me he is planning to retire in March after 12 years in the job. Blood, who will be 63 by then, is taking early retirement — dare I say it? — to introduce fresh blood at the top.

After all these years it is perhaps time for a change, for both me and the institute," he says. Certainly his will be a difficult act to follow. Under his direction the institute has developed from a relatively small organisation into one of the most important management centres in Britain.

Institute membership has risen dramatically over the last ten years and now stands at

some 21,000 full members and 17,000 students. More important, says Blood, the standard of professional qualifications of the membership is at its highest level ever.

"Over the years there has been a significant increase in the way that marketing people are considered in British industry. . . . Companies that merely saw marketing as a selling function are now prepared wholeheartedly to embrace its strategic role."

Blood's successor is being headhunted by a firm of recruitment specialists. They are looking, I understand, for someone who knows his way around Whitehall as well as academic and business circles.

## Lloyd's closure

Few tears are being shed in the Lloyd's of London underwriting room for the passing of the old indicator board which will flash its last message within the next few days.

After 25 years of rather less than faithful service this complicated contraption is being dismantled. Lloyd's would like the Science Museum to take it but fears that the complete system will be too cumbersome to re-house.

There are actually two boards placed either side of the Lutine Bell. And, high up in the building, room 508 is packed with electro-mechanical equipment to drive it. The board even has a full-time engineer in attendance, Dennis White, who in recent years has had to handcraft spare parts himself to keep the names coming up.

In its golden youth after installation the board stored the names of 8,000 insurance brokers in its system and called up many of them daily to attend underwriters at their "boxes." Now underwriters find the telephone more convenient. Only about 50 calls a day are appearing on the board.

The market is moving into its new building across the road in 1986. Members have still not decided what sort of system, if any, they want to replace the indicator board.

## Shop talk

A bribe of 500 Czechoslovak crowns (about £11) is no longer enough to persuade a Czech shop assistant to sell you a washing machine or a television set.

According to a Czech newspaper commentator, that is barely enough to get a trainee salesman to part with a food mixer, or some similar small appliance.

The commentator outlines his own strategy for extracting scarce consumer goods from reluctant sales staff, calling it "corruption without bribery."

First catch a sales assistant alone, he says. Then whisper your request while "winking knowingly" and looking around furtively.

If this fails to get a response, the commentator says he sticks his right hand into his breast pocket where it lingers on the wallet until the goods are produced. Then he retracts his hand without the expected bribe.

Those who adopt his tactics, he says, should make sure that they "never approach the same sales assistant again."

## Age concern

At one family party that I heard about, a 78-year-old grandmother eyed with some disfavour one of her descendants, a teenager with hair glued up in spikes and dripping with chains. "Between being infants and adults I suppose you might call them 'insults' . . ."

Observer

THIS NOTICE DOES NOT CONSTITUTE AN OFFER FOR SALE AND THE STOCKS LISTED BELOW ARE NOT AVAILABLE FOR PURCHASE DIRECT FROM THE BANK OF ENGLAND. OFFICIAL DEALINGS IN THE STOCKS ON THE STOCK EXCHANGE ARE EXPECTED TO COMMENCE ON TUESDAY, 3rd JANUARY 1984.

ISSUES OF  
GOVERNMENT STOCK

The Bank of England announces that Her Majesty's Treasury has created on 29th December 1983 and issued to the Bank, additional amounts, as indicated, of each of the Stocks listed below:

**£100 million 3 per cent TREASURY STOCK, 1986**  
**£200 million 3 per cent TREASURY STOCK, 1987**

The price paid by the Bank on issue was in each case the middle market closing price of the relevant Stock on 29th December 1983 as certified by the Government Broker.

In each case, the amount issued on 29th December 1983 represents a further tranche of the relevant Stock, ranking in all respects par passu with that Stock and subject to the terms and conditions of its prospectus, save as to the particulars therein which relate solely to the initial sale of the Stock. Copies of the prospectuses for the Stocks listed above, dated 27th February 1981 and 30th December 1981, respectively, may be obtained at the Bank of England, New Issues, Watling Street, London, EC4M 8AA.

Application has been made to the Council of The Stock Exchange for each further tranche of stock to be admitted to the Official List.

The Stocks are repayable at par, and interest is payable half-yearly, on the dates shown below:

Stock	Redemption date	Interest payment dates
3% Treasury Stock, 1986	19th May 1986	19th May
3% Treasury Stock, 1987	14th July 1987	19th November
		14th July

The further tranche of 3 per cent Treasury Stock, 1986 will rank for a full six months' interest, on 19th May 1984. Dealings in the further tranche of 3 per cent Treasury Stock, 1987 for settlement prior to 14th January 1984 will, in common with the existing Stock, be effected on an ex-dividend basis.

BANK OF ENGLAND  
LONDON

29th December 1983



"We've sold hundreds to the Treasury"



## PENSION FUND PORTFOLIO MANAGEMENT

## The threat from the computer

By Clive Wolman

THE 2,000 men and women who control a large slice of the nation's wealth from their City offices are facing a threat to their livelihoods, and to the mythology surrounding their profession. The computer software stored 3,000 miles away across the Atlantic. These fund managers, who decide where to invest nearly \$200bn of people's life-time savings, have always boasted specialist skills necessary to pick better stocks than the average punter in the street. And for more than 20 years their clients have accepted these claims with little questioning.

Now, however, computers designed to administer mechanically a portfolio of shares in the largest UK companies are threatening to upstage them. They guarantee a better performance than the average achieved over the last 10 years by the largest group of managers—those controlling the £100bn of UK pension money.

Aided by the forthcoming changes in Stock Exchange rules, these recently-launched computer services will strike at an industry generating an annual income of over £100m for the City merchant banks and other fund management houses.

The computer programmes select a spread of shares which should ensure that a fund's performance will match the movements in the FT-Actuaries All-Share Index (see panel).

Such funds first came into existence in the U.S. in the mid 1970s. There, the pur was new legislation on pension fund investments, the poor returns from stock market investments and the abolition of minimum stockholding constraints. This allowed the index-matching funds to carry out the necessary technical adjustments in their portfolios at rock-bottom commissions without having to pay for stockbroker research.

Their value rose to about \$40bn. But in the UK these passively managed funds have been slow to catch on despite constant prodding by the London Business School. One of the major passive managers in the U.K. is the California-based Wells Fargo, returned from London earlier this year, after failing to win any contracts. But in the last six months

Barclays Merchant Bank, County Bank, the merchant subsidiary of National Westminster, Lloyds Bank and Phillips and Drew, the largest fund managers among stockbrokers, have been among those seeking out, or taking on, new clients for their index matching funds.

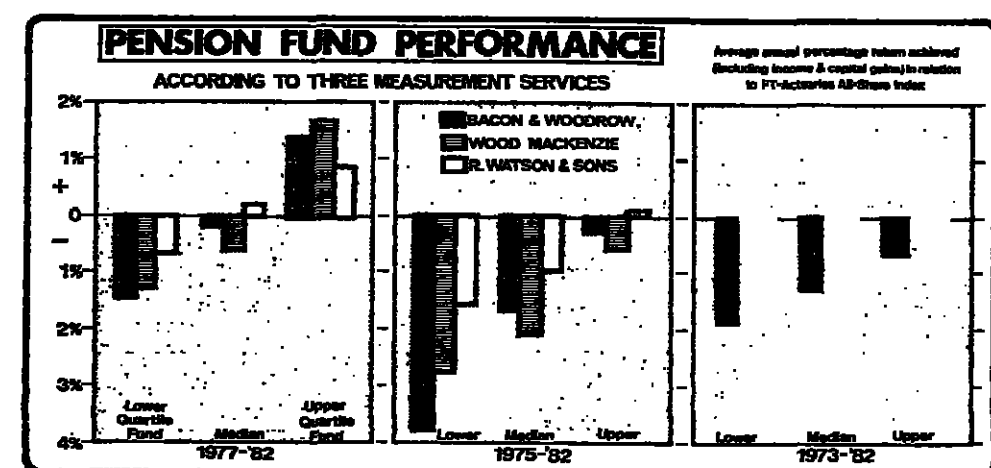
The recent emergence of these funds has been stimulated by evidence supporting a humiliating charge levelled against fund managers by U.S. business school professors since the late 1950s.

The charge—which has generally been lost in a fog of arcane statistical and actuarial calculations—is that in the long run the fund managers can't beat the market. The private hourly dashes between screen and telephone, the discreet questioning of company chairmen over lunch, the long nights lying awake, mentally flicking through portfolios and worrying about the latest news from the Far Eastern markets—all are said to be in vain. A five-year-old who picks stocks by throwing darts at the back pages of the Financial Times would, on average, do just as well.

The most detailed scrutiny of performance has been reserved for the largest of the investment funds, the pension funds, which collectively own about £45bn worth of shares, more than a quarter of the UK stock market, excluding gilts.

In recent years, the services measuring their investment performance, provided by actuaries and stockbrokers Wood Mackenzie, have grown in sophistication. For, on the basis of the results, pension fund trustees have become increasingly willing to sack their managers.

The collective results are poor (see chart). Not only do they show that pension fund investments in the UK stock market have gained in value less than would, on average, a random selection of shares (as measured by the All-Share Index)—even after allowing for the expenses pension funds incur in investing their new money. But the results also show that it is very difficult to do better than the fund manager, or fund management team, who is likely to beat the index. The actuaries say that the difference in performance



The FT-Actuaries All-Share Index, which was started at a base of 100 in 1962, is the most accurate indicator of the fortunes of the UK stock market. It is calculated daily from the price movements of the UK's 750 largest companies, which are represented in proportion to their size.

A fund manager who invests in all 750 companies in

the same proportions as they are represented in the index is guaranteed a performance precisely in line with the index (assuming no dealing costs). If it goes up by 10 per cent, then so will his fund.

With an average run of luck, but no more, a randomly selected portfolio of shares will also go up and down in line with the index.

pretending to their clients that they are sweating night and day over the management of their carefully selected portfolios.

So far no UK fund manager has yet been caught at this game. But many fund managers appear to achieve the same result unconsciously by actively managing such a diversified fund that it is unlikely to perform very differently from the index.

Barra International, a U.S. investment consultancy firm set up by University of California staff claims that the typical UK pension fund portfolio it has analysed is barely more or less sensitive to any changes in the economy than the FT-Actuaries All-Share Index. Thus if the managers differ at all in their forecasts from the market as a whole, they do not reflect these views in their portfolios.

Such an approach should lead to a performance on par with the index. But because the managers incur large dealing

expenses through buying and selling shares in the hope of a profit, the end of the year figure usually shows an under-performance.

Most of the fund managers also have a financial incentive to over-trade since part of their charges are made by ill-understood, back-door methods which are often linked to dealing commissions. This may make them reluctant to adjust the weightings of funds fund unwaveringly, as the explicit fees will be very low.

Even index funds have to deal sometimes. They have to re-invest dividends, invest inflowing money, take up rights issues and adjust the weightings of shares. For this reason, most indexers prefer to take up a small and more manageable, but representative, sample of the All-Share index by holding only 100 to 250 stocks.

To select a fully representative sample of 100 to 250 stocks when adjustments have to be made, a sophisticated computer

programme is necessary. Barra has developed one in Boston, Massachusetts, for the UK market, which is the basis of County Bank's service.

The spread of such funds could lead to a cutback in UK company analysts who are already threatened by the forthcoming abolition of minimum stockholding commissions.

UK blue-chip stocks, however, are currently researched by as many as 30 stockbroking analysts and perhaps a similar number of fund managers. Most index-fund managers agree that this number could be cut to between six and 12 without harming the efficiency of the UK stock market.

But the promoters of the index-matching funds stress that their computers do not rule out all forms of active fund management.

They accept a role for more aggressive stock-picking managers running small parts of pension fund money alongside a "core" index-matching portfolio.

Mr Matthew Oakeshott, who runs Courtauld's in-house pension fund, believes that pension fund managers can add value to their portfolios by encouraging corporate restructurings and, in certain cases, take-over bids. He has been responsible for liquidating two investment trusts in the last two years.

"But it is hard work," he says, "and most fund managers do not like such a high profile."

For, despite all the potential, they are sometimes accused of accumulating Britain's fund managers in practice wield very little. Sometimes, they have to decide which way to jump in take-over battles initiated by others. Occasionally, a nudge here and a wink there has shifted management policies, as in the case of the Rank Organisation or John Brown.

But generally they prefer merely to sell their stakes in the companies they believe to be badly managed. Their skills lie not in industrial management, they claim, but in portfolio management.

The index-matching computers looming on the horizon, however, undermine that claim. Unless the fund managers become more involved in company management, there may be a diminishing role for them in any form.

## Lombard

## When good money drives out bad

By Nicholas Colchester

MANY PEOPLE have heard of Gresham's law, but few are able to explain what it really means. "Bad money drives out good," said Sir Thomas Gresham to Queen Elizabeth in 1558 and today people probably accept the dictum in a spirit of uncritical fatalism—as a monetary equivalent of "things generally go downhill" or "what can go wrong will go wrong."

In his history of money Professor Galbraith said of Gresham's law: "It is perhaps the only economic law that has never been challenged, and for the reason that there has never been a serious exception. Human nature may be an infinitely variant thing, but it has constants. One is that, given choice, people keep what is best for themselves. So, he explained: "If there were any disposition to accept coin on faith it was inevitably the bad coins that were offered, the good ones that were retained."

I came across a "serious exception" to Gresham's law on August 15 1971 when, visiting London from America, I tried to buy a pair of shoes with a dollar traveller cheque. The salesman was flustered at my shape of my feet and my taste in expensive shoes but he would not hear of payment in dollars. Rumours of a traumatic devaluation of the dollar were already on the wind. Good sterling drove the bad dollars out of that (for me) memorable transaction.

Evidently one element in Galbraith's formulation was missing in Burlington Arcade that day: the "disposition to accept coin on faith." This prior condition for Gresham's law had been noted before during the hyper-inflation in Germany between the wars. In 1931 Bresciani-Turroni noted in his book *The Economics of Inflation* that "in monetary conditions characterised by a great distrust in the currency, the principle of Gresham's law is reversed and good money drives out bad." In light of this striking exception, and given that greed and suspicion must be factors, both sides of any transaction, one may wonder whether Gresham's observation really qualifies as a law at all.

Prof. Hayek provided the crucial missing element that rescues Gresham's point. The law holds only if there is a legally binding rate of exchange, or identity, between the "good" money and the "bad," or, in a national context, if both can be enforced as legal tender. Under such conditions the buyer can choose which forms of legal tender he offers while the seller has only a minimal ability to refuse it. So long as the Bretton Woods agreement held, the shoe salesman in Burlington Arcade found it impolitic not to accept dollars, but on the day it crumbled he could afford to become choosier.

Gresham probably took enforceability for granted. The Queen Elizabeth's government was one of despotic power issuing coins to a people of widespread monetary ignorance. Power versus ignorance: these are the optimum pre-conditions for fraud, tempting both governments and individuals to exploit Gresham's law and to debate their means of payment wherever possible.

The smaller the ignorance, the greater the power needed to hold Gresham's law together. In sophisticated Israel, for instance, people increasingly defy the government in displaying prices, negotiating contracts and fixing salaries in U.S. dollars, even though they still have to use inflationary shekels as a transitory means of payment. Too many people are too well informed to allow the bad money to drive out the good.

Throughout the industrialised democracies the conditions vital to Gresham's law have gradually evaporated in recent years. Too many fingers had been pointing to the government in Germany for it ever to be exploited there after the war. The collapse of the fixed exchange rate system greatly weakened the hegemony of "bad" dollars. Since then, many countries have experienced the delights of inflation and public wisdom about bad money has become a widespread political force.

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## Letters to the Editor

## A lack of really good technical civil servants

From Sir Geoffrey Allen, Sir Peter Carey and Mr Duncan Davies

Sir,—Sir Ronald Mason's study of commissioned research, carried out for the Advisory Board of the Research Council, examines the impact of financial stringencies on the allocation of money for basic science made by Whitehall departments. The total amount is about £70m out of a total basic science expenditure of about £800m, and a total national expenditure on science and technology of about £5.5bn. It is thus a significant technological infrastructure, but a minor proportion of the total. Sir Ronald's observations about the management of basic science merit serious attention, but his proposals for fundamental change in technological staffing in Whitehall are, by contrast, open to strong objection.

The principal duty of technologists in government departments is to participate in policy

making. This is to ensure proper appreciation of the technical factors that now pervade a large proportion of policy, and to ensure that the necessary expenditure is allocated accordingly, and to arrange for progressively better staffing of this function. We in Britain are worse off for these technological generalists than are the French, the Germans, or the Japanese; more are needed in the private as well as the public sector.

Sir Ronald's proposals for part-time academic chief scientific advisers would be useful for those areas where there are particular sensitivities (e.g. military research) but would not meet the needs elsewhere unless the people concerned had good experience of management and affairs. Sir Sam Edwards, because of his spell as chairman of the (then) Science Research Council, has some such, but others usually have not. Further, he will always be there when important matters (which often come up at short notice) are discussed. The need is more likely to be

met by giving suitable training and experience to really good technical civil servants, which has already been started and which will be helped by downward extension of the so-called "open structure," recently announced. Interchange with industry is more difficult, but some of us have personal experience which encourages us to recommend it.

Sir Ronald's proposals would (a) inhibit the internal development by closing the top jobs and thus repel good people from the technical civil service; (b) demotivate those brave souls who have already started the reforms; (c) return to the position of having clever scientists on top but not on top and (d) deflect attention from the main job. Good progress is being made in some departments, such as DTI: we should build on this, not overturn or emasculate it. (Sir) Geoffrey Allen, (Sir) Peter Carey, Duncan Davies, c/o J. Broadlands Close, N6

## Harnessing wave energy

From Mr J. Soper.

Sir,—The article by David Fishlock (December 21) "Britain's analytical approach to harnessing wave energy" contains misleading references to wave power. No one should underestimate the formidable problems of harnessing wave energy, but far more progress has been made than one would be led to believe from the article.

First of all the statement that "Those who ventured into rough water soon found their models crushed by the waves" is very misleading. Our research team realised very early on that work out of doors in rough water was essential if the real problems were to be grasped. While it is true that early problems were encountered—to no-one's surprise—the work culminated with trials on Loch Ness in 1982—jointly funded by my company and the Department of Energy—of a 12-tonne Sea Claim model which comfortably survived more than 3m waves. There is no difficulty foreseen in scaling up to operate in North Atlantic wave conditions. It is hoped that a full design will be prepared for a prototype within the next two years.

Mr Fishlock's reference to "experience from North Sea platform" is not relevant. We have found that platform technology has virtually nothing in common with the long floating structure required for wavepower.

It is true that the costs of wavepower are still unattractive in comparison with conventional generation. The projected costs however for Sea Claim—6-9p/kWh compared with 2-3p for nuclear and 3-4p for coal-fired—are certainly now within striking distance. It should also be realised that these costs were assessed on a most rigorous basis, as befitted what was the favoured source of renewable energy at the time. Other, now more favoured, sources have not yet been subjected to such severe analysis. When they have been it will be interesting to see the results.

The rapid escalation in the cost of the Orkney windmill (I remember that £3.4m was the projected cost when it was first announced), and the recent estimate of the CEB of 10p/kWh for the cost of power generated by its trial wind machine at Carnarvon Bay, are indications that wind energy may well not fulfil its apparent promise.

J. M. P. Soper, Sea Energy Associates, 17 Royal Crescent, Cheltenham, Glouce.

## 'Smuggling' personal computers

From Professor M. Abbott

Sir,—Along with my FT diary I have received an advertisement for a "City Collection briefcase with a built-in personal computer system" immediately below this on your brochure is a "Passport and credit card holder" complete with a photograph of a passport. Can it have escaped your notice that these items together constitute a disastrous combination? Not only will your traveller so equipped be charged with smuggling a valuable computer, any and every frontier but he will as well be charged with possessing a case designed to conceal this computer and you may yourself, I can imagine, be charged as a party to a conspiracy to smuggle personal computers in this manner.

These observations arise from my experiences at the border between the Netherlands and Belgium where a colleague and I were recently stopped for having with us a PC of similar capacity to that included in your offer. My car and car papers were impounded while I, as "senior partner," was lined up with a large number of other "offenders." After 1 hour 45 minutes of standing around waiting, I was called in to the customs officer and given a form to fill in giving the "destination" of my PC. Fortunately, my Dutch colleague was able to call the Belgian

organisation that we were visiting for the afternoon and warn them of our late arrival. More to the point, the director of this organisation immediately called back to the customs official and arranged for a local "expediteur" to put up the value of my PC and pay all import duties and fines. My colleague and I were then allowed to collect my car and to continue. By dint of missing lunch we were able to arrive only 2½ hours late. As a result, my lecture, to 20 of the top nuclear specialists of Belgium, went on until 10.10 instead of the 17.00 planned. Moreover, there was no proper time for discussions, so that I shall now have to visit these specialists in their various organisations at later dates. After the meeting we returned to the Netherlands and spent a further one hour arranging the now required papers at the border (by the way, my Dutch colleague was called in to the customs officer and given a form to fill in giving the "destination" of my PC. Fortunately, my Dutch colleague was able to call the Belgian

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TENDERS MUST BE LODGED AT THE BANK OF ENGLAND, NEW ISSUES (Y), WAITING STREET, LONDON EC4M 3AA NOT LATER THAN 10.00 A.M. ON THURSDAY, 5TH JANUARY 1984. AT THE BRANCHES OF THE BANK OF ENGLAND OR AT THE GLASGOW AGENCY OF THE BANK OF ENGLAND NOT LATER THAN 3.30 P.M. ON WEDNESDAY, 4TH JANUARY 1984.

### ISSUE BY TENDER OF £300,000,000 2 per cent INDEX LINKED TREASURY STOCK, 1990

PAYABLE IN FULL WITH TENDER

INTEREST PAYABLE HALF-YEARLY ON 25th JANUARY AND 25th JULY 1984. This is an investment falling within Part I of the First Schedule to the Trustee Investments Act 1961. Application has been made to the Council of the Stock Exchange for the issue of this Treasury Stock. The Bank of England and COMPANY OF THE BANK OF ENGLAND are authorised to receive tenders for the above Stock.

1. The principal of the Treasury Stock will be a charge on the National Debt, and will be secured by the Consolidated Fund of the United Kingdom.

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tender and may therefore allot to tenders less than the full amount of the Stock. Tenders will be ranked in descending order of price and allotments will be made to tenders whose tenders are at or above the lowest price at which Her Majesty's Treasury decide that any tender should be accepted (the allotment price). All tenders must be made at the allotment price, which will be accepted and which are made at prices above the allotment price will be accepted in full; tenders made at the allotment price may be accepted in full or in part only, the balance of Stock not allotted to tenders will be allotted at the allotment price to the Governor and Company of the Bank of England, issue Department.

12. Letters of allotment in respect of Stock allotted, being the only form in which the Stock may be transferred prior to registration, will be despatched by post to the tenderers, and the despatch of any letter of allotment, post and the return of any excess amount paid, may at the discretion of the Bank of England be withheld until the tenderer's cheque has been paid. In the event of such withholding the tenderer will be notified by the Bank of England of the acceptance of his tender and of the amount of Stock allotted to him, subject in each case to payment of his cheque, but such notification will not constitute a transfer of the Stock to the tenderer.

13. No allotment will be made for a less amount than £100 Stock. In the event of partial allotment, or of tenders at prices above the allotment price, the excess amount paid when returned, or remitted by cheque despatched by post at the risk of the tenderer, if no allotment is made the amount paid with respect of such withdrawal will be returned likewise. Non-payment on presentation of a cheque in full of the amount of the allotment will render the allotment of such Stock liable to cancellation. Interest at a rate equal to the London Inter-Bank Offered Rate for 3-month deposits (starting "LIBOR") plus 1 per cent per annum may, however, be charged on the amount payable in respect of any allotment of Stock for which payment is accepted after the due date. Such rate will be determined by the Bank of England by reference to market quotations for the relevant rate of interest.

14. Letters of allotment in respect of Stock allotted, being the only form in which the Stock may be transferred prior to registration, will be despatched by post to the tenderers, and the despatch of any letter of allotment, post and the return of any excess amount paid, may at the discretion of the Bank of England be withheld until the tenderer's cheque has been paid. In the event of such withholding the tenderer will be notified by the Bank of England of the acceptance of his tender and of the amount of Stock allotted to him, subject in each case to payment of his cheque, but such notification will not constitute a transfer of the Stock to the tenderer.

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## The British Petroleum Company p.l.c. Ordinary Shares of 25p each

Offer for Sale by Tender  
by the Bank of England  
on behalf of H.M. Government

Final Instalment Due  
11th January 1984

The Bank of England wishes to remind holders of Letters of Acceptance that the final instalment of £2.35 per Share MUST BE PAID BY 3.00 P.M. ON 11th JANUARY 1984. Cheques for the amounts due, made payable to the Bank of England and crossed "Not Negotiable—BP Shares", must be forwarded, with the LETTERS OF ACCEPTANCE, TO THE APPROPRIATE RECEIVING BANKER WHOSE NAME AND ADDRESS APPEARS IN THE BOX ON THE RIGHT-HAND SIDE OF PAGE 1 OF LETTERS OF ACCEPTANCE.

### Registration of Renunciation

The attention of holders of renounced Letters of Acceptance, i.e., those with Form X completed or marked "Original duly renounced", is drawn to instruction 5 on page 3 of the Letter.

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange

## Allied Textile Companies Public Limited Company

(Registered in England, Number 813348)

ISSUE OF £1,030,468 NOMINAL OF 10 PER CENT. CONVERTIBLE SUBORDINATED UNSECURED LOAN STOCK 1993 BY WAY OF SCRIP ISSUE

The Council of The Stock Exchange has admitted the 10 per cent. Convertible Subordinated Unsecured Loan Stock 1993 to the Official List. Particulars of this stock are available in the External Statistical Service and may also be obtained during normal business hours on any weekday (Saturdays excepted) up to and including January 13th, 1984 from:

L. Messel & Co.,  
P.O. Box No. 521,  
Winchester House,  
100 Old Broad Street,  
London EC2P 2HX

U.S. \$40,000,000.00 SERIES 07

TELEFONOS DE MEXICO, S.A.

(Organised under the laws of the United Mexican States)

Six Month Notes Issued in Series  
under a

U.S. \$75,000,000

Note Purchase Facility

Notice is hereby given that the above Series of Notes issued under a Note Purchase Facility Agreement dated 5th May, 1982, carry an Interest Rate of 10% per annum. The Maturity Date of the above Series of Notes will be 29th June, 1984.

29th December, 1983

Samuel Montagu & Co. Limited  
Issue Agent

## Granville & Co. Limited

Licensed Dealer in Securities  
27/28 Lovat Lane London EC3R 9EB Telephone 01-421 1212

### Over-the-Counter Market

1982-83				Gross Yield		P/E		Fully
High	Low	Company	Price	Change	div.	%	Actual	taased
142	127	Ass. Bnt. Ind. Ord.	123	+1	6.4	5.2	7.3	8.4
158	117	Ass. Bnt. Ind. CULS.	135	+1	10.0	7.4		
78	57	Airbuspurg Group	75		8.1	8.1	21.4	21.4
46	21	Armstrong & Rhodes	28	+1				
268	267	Borden Hill	268		7.2	7.7	10.9	22.2
54	53	Bray Technologies	54		2.7	5.0	8.7	10.6
200	200	CCL Ordinary	200		5.0	2.5	4.5	8.4
151	100	CCL 11pc Conv. Prof.	143.4		15.7	11.0		
270	100	Credito Group	100		10.0	17.6	17.6	
88	45	Deborah Services	92	+1	6.0	11.5	27.8	45.2
182	177	Frank Hensell	182		8.7	5.1	7.1	11.7
171	75	Frank Hensell P. Ord 87	170		7.1	18.2	2.4	3.9
83	39	Frederick Parker	39		7.3	14.6	13.9	17.2
55	32	George Blair	33		17.1	7.5		
100	50	Ind. Precision Castings	50		7.3	14.6	13.9	17.2
226	100	Iss. Conv. Prof.	226		4.0	1.3	22.5	22.5
118	47	Jackson Group	115	+1	4.5	3.8	6.2	12.2
237	111	James Burroughs	235		11.4	4.9	13.0	13.4
200	225	Miniserve Holding NV	200		5.7	9.5	10.0	7.2
350	120	Robert Jenkins	120		20.0	16.6	13.9	9.4
53	54	Scruttons	60		5.7	9.5	10.0	7.2
167	76	Torday & Carlisle	76					
428	38	Trevinn Holdings	435				8.9	8.1
23	17	Unicheck Holdings	17		1.0	5.8	11.1	16.2
50	64	Walker Alexander	87		6.8	7.6	7.6	10.1
276	214	W. S. Yeates	240	-2	17.1	7.1	3.7	7.7

U.S. \$125,000,000—SERIES 14

## CELANESE MEXICANA, S.A.

(Organised under the laws of the United Mexican States)

Six Month Notes Issued in Series

under a

U.S. \$125,000,000

Note Purchase Facility

Notice is hereby given that the above Series of Notes issued under a Note Purchase Facility Agreement dated October 20, 1981, will carry an Interest Rate of 11% per annum. The Maturity Date of the above Series of Notes will be June 29, 1984.

December 30, 1983

By: Citibank, N.A. (CSSI Dept.), Issue Agent

CITIBANK

## Companies and Markets

## UK COMPANY NEWS

# Strong all-round growth shown by Standard Life

AN OUTSTANDINGLY successful year for new individual life and pensions business in 1983 is reported by Standard Life Assurance Company, the largest life company in Scotland.

New annual premiums on its UK ordinary life business increased by nearly 150 per cent, from £30.3m to £74.6m, thanks to a boom in mortgage related policies following the change over to MIRAS—the system whereby mortgage interest is paid net of basic rate tax.

New annual premiums on mortgage endowment contracts jumped fourfold from £12.6m in 1982 to £58m in 1983.

Sales of self-employed pensions continued strong in 1983 with new annual premiums rising 70 per cent to £6.4m and single premiums by nearly 50 per cent to £12.5m. However, growth in executive pensions business was more modest.

The other major growth area for new business was in unit linked contracts where single premiums nearly tripled to £47.7m and annual premiums showed a two-thirds rise to £18m.

Ordinary life business in the Republic of Ireland showed significant growth with new annual premiums advancing from £800,000 to £1.3m and single premiums from £37.7m to £16.5m.

The company also managed to improve its group life and pensions business in the UK and Ireland, despite the continued impact of the recession on company pensions business. Total premium income increased from £188.6m to £208.7m, a rise of 11 per cent. There were 162 insured lives added during the year, compared with 131 in 1982, while there were 25

## BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interim or final. The dates shown below are based mainly on 1983 year's timetable.

TODAY  
Interim: H. J. Baldwin.

## FUTURE DATES

Interim	Final
Dowry	Jan 18
Fitch Ives	Jan 12
Hollis	Jan 4
Pennine Resources	Jan 6
Ridani Metal Finishing	Jan 4
Thorn EMI	Jan 13
Unilever	Jan 18
Imperial Chemical Industries	Feb 23
Lloyds Bank	Mar 2
Watson and Philip	Jan 6

new clients in the managed funds.

Business in Canada showed steady growth in all sectors. New annual premiums on ordinary life business rose from £34.1m to £55m, and single premiums from £346.3m to £52m. Total group life and pension premium income improved from £254.6m to £372.9m.

United Kingdom Provident Institution experienced a very successful year for new life and pensions business with new annual premiums advancing by more than 50 per cent, from £27.2m to £41.5m, and single premiums by nearly two-thirds, from £51.3m to £84.5m.

The main growth area was in the sale of mortgage-related contracts, thanks to MIRAS, where new annual premiums rose three-fold from £1.5m to £4.5m. UKP was not on any of the special panels of life companies offered by building societies.

However, the company recorded steady increases in its other individual life business. New annual premiums on its money market Income and Growth Plans rose from £3.2m to £5.5m, while associated single premiums climbed from £33m to £53m.

Self-employed business continued buoyant with annual premiums of £3m, against £2.4m, and single premiums of £12.2m against £9.7m. Individual pension plans sales also moved forward steadily, while the new group pension money purchase policy sold £1.3m in the first two months since launch.

The main success story in 1983 for Scottish Provident Institution is the welcome given by the market to its entry into the unit-linked sector at the beginning of November.

Over £23m of new premium was received in the two months and this accounts for the doubling of single premium business in 1983.

The company participated in the MIRAS boom with new annual premiums jumping 150 per cent to £6.5m. Self-employed pensions premium improved around 10 per cent.

Thus new annual premiums on non-linked business rose from £12.2m to £19.8m, but non-linked single premiums were halved from £11.7m to £5.3m.

Net premium income of pension scheme business was cut from £8.7m to £7.3m, but rose on managed fund business from £3.3m to £3.7m.

## Eagle Star £934m bid battle reaches climax

The two-month-old £934m bid battle between BAT Industries, the tobacco and retailing group, and West German insurance company, Allianz, for Eagle Star, the UK insurer, comes to a climax today.

The two companies must reveal their final bids by 5 pm this afternoon or announce that they have reached agreement on a compromise under which one of the bidders will withdraw.

The two sides began talks on Wednesday aimed at reaching a compromise. BAT's strong card is the approval that the Eagle Star board has given to its bid, while Allianz is in a strong position with its 29.9 per cent holding in Eagle Star.

Allianz first approached Eagle Star late in 1980, seeking to take a substantial minority holding, but was rejected. In June 1981, Allianz staged a dawn raid on Eagle Star, acquiring a 14.9 per cent holding. It raised this to 28.1 per cent a few days later.

On October 19 1983 Allianz raised its holding to 29.9 per cent and offered 500p per share for the rest of the Eagle Star equity. On November 2 BAT launched a £75p counter offer which was accepted by the Eagle Star board.

BAT announced yesterday that its latest offer of 675p per share is a 10 per cent increase on the 610p offer, and that it is offering 1.96 per cent of the shares—BAT already owns a 0.73 per cent holding. This offer, which has been extended by Allianz, has been extended to January 13.

An extraordinary meeting of Eagle Star shareholders yesterday approved a resolution to reject the Eagle Star's share capital in the event of the Allianz offer becoming unconditional.

Eagle Star's shares rose 6p yesterday to 715p, valuing the company at £867m.

Reed Stenhouse, the Canadian insurance broker, has written to shareholders in Stenhouse Holdings explaining why its £53m offer will not be increased.

The offer has been extended until January 11. It is currently worth 144.1p per share and has received sufficient acceptances to lift Reed Stenhouse's holding to 38.5 per cent.

Reed Stenhouse explains that any improvement on the terms could not be justified to its own shareholders who are also required to approve the merger. In any event, an increase in the offer "would probably affect the Reed Stenhouse share price which has remained stable since the announcement of the offer. Any fall in the share price would reduce the value of the offer to you as well as adversely affect the existing Reed Stenhouse shareholders."

The bidder also stresses that accepting Stenhouse Holdings shareholders gain an immediate 35.9 per cent increase in capital value over the price prevailing before the offer was announced, and will "benefit substantially from the unlocking of the discount on share price and net asset value."

Uncommitted Stenhouse Holdings shareholders are reminded that the terms resulted from the principal international investment vehicle of South Africa's Anglo American Corporation/De Beers Consolidated Mines group, said the losses were "clearly unsatisfactory."

Mr Reuben F. Richards, chairman and chief executive officer, pointed out that the reduction in the loss over the first nine months of the year reflected improvements in operating efficiency, rather than increases in prices for the group's various products.

Copper in particular has been a disappointment, especially in the latest quarter, with the price falling back to around 60 cents per pound after the earlier recovery to above 80 cents.

Fertiliser and agricultural chemicals were also UK problem, with the performances of the Iowa-based Terra Chemicals representing the biggest single downturn of any of Inspiration's divisions.

The oil and gas operation of Trend International remained in profit, but at lower levels than in the previous year.

The small but increasingly important precious metals subsidiary Inspiration Metals was profitable, with the Black Pine silver mine in Montana as the major contributor.

Additional silver properties are being developed, and during the past quarter, Inspiration acquired three small zinc mines from New Jersey Zinc.

## Another Virani joins Belhaven board

Mr Zulfiqar Virani has been appointed an executive director of Belhaven Brewery. He will take charge of its holiday businesses in a move which strengthens the Virani hotels and property group's position at Belhaven.

Mr Zulfiqar Virani is one of three brothers who run the Virani group, which is headed by Mr Nazim Virani, who was appointed a non-executive director of Belhaven earlier this year.

A close business associate of the Viranis, Mr Ishaq Yaqoob was also yesterday appointed as a non-executive director of Belhaven. The Virani Group has built up a holding of 27.31 per cent in Belhaven in recent months and is now the largest shareholder.

Hales Properties, the Birmingham-based development group, is expected to announce the outcome of discussions about an offer for the group within a fortnight.

The company is not disclosing the source of the offer. In the market, Hales' price is said to be up to 120p, valuing the company at £3.4m. The Hales family holds 45 per cent of the shares and Wesleyan and General Assurance has 25 per cent.

## Dollonds Photo cuts into loss at halfway

FOR THE six months ended July 31 1983, the pre-tax loss at Dollonds Photographic Holdings has been cut from £216,846 to £143,374. After this financial year the photographic division will cease to be a drain on the group's resources.

As announced in October, the company has decided to pull out of retailing photographic equipment. The sale of the leasehold premises is proceeding satisfactorily, and the disposal of stocks is in accordance with expectations, the directors report. Losses in the division will continue to be reflected in the results for the full year ended January 31 1984.

Proceeds from the sale of the leases of the subsidiary, together with the related costs including redundancy, will be dealt with in the full-year accounts.

The Geoff Axtell Group, which produces special effects for TV commercials and feature films, made a "significant contribution" to the results in respect of the six-week period of ownership to July 31. Agency Estate Investments, the estate agency in which Dollonds took a 51 per cent interest recently, is trading and its results to date are in excess of the budgeted forecasts.

Group turnover for the half year came to £15.4m, against £17.4m, excluding VAT. The loss was struck after depreciation and amortisation of £19,287 (£13,863), interest £20,079 (£8,696), and included investment income £1,791 (£145).

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## Financial director of Fairey Marine

Mr Brian Peeverley has been appointed financial director of FAIREY MARINE, a member of the Fairey Holdings group. For the past two years he has been a consultant advising small and medium sized companies on financial planning, management control systems and procedural reviews and commercial and financial aspects of exporting.

From 1965 to 1981 Mr Peeverley was employed by the Booker McConnell group, finally as finance director of Fletcher and Stewart.

Mr George W. Hague retires as managing director of TR NORTH AMERICAN INVESTMENT TRUST on December 31, but remains a director.

After 13 years as chairman of SANDELL PERKINS Mr Richard Carr retires to deputy chairman on January 1. Mr Timothy Perkins has been appointed chairman and Mr Ted Adams and Mr David Perkins become joint managing directors. Mr John Marshall takes over as timber products director on April 1.

Mr H. E. Taylor has been appointed regional director of the central London regional board of LLOYDS BANK from January 1. He recently retired as regional general manager, central London (west).

Mr T. E. Williams will retire as director of the GAUGE AND TOOL MAKERS ASSOCIATION from December 31. He will be succeeded as chief executive of the association by Mr A. R. Smith who has been secretary for the past 14 years. The new secretary is Mrs C. Blackwell who has been executive assistant to the director for the past five years. Mr Williams will retain his links with GTMA in a consultancy capacity.

Mr Clifford A. Farr has been appointed a director of JENKINS AND CO. (HOLDINGS).



## INTERNATIONAL MARKETS

## WALL STREET

## Twinge of seasonal indigestion

A DIFFICULT, and somewhat confused, trading session emerged on Wall Street yesterday when fundamental investment confidence was upheld by the latest set of U.S. economic indicators but indigestion in the credit markets kept bond prices in check, writes Terry Byland in New York.

The stock market opened with gains in leading stocks after the announcement that the index of leading economic indicators had recorded a fall of 0.4 per cent in November. This was seen as further proof that economic growth is moderating and thus rendering less likely any tightening of Federal Reserve credit policies.

But the early advance was stifled when the Federal funds rate, the key short-term market rate, was forced up to 10% per cent as professional traders struggled to meet the Treasury's funding programme and also balance the books ahead of another prolonged holiday weekend.

When the Federal funds touched 10% per cent, the Federal Reserve took pity on the market's plight and intervened with overnight system repurchases. This brought little change in the credit markets, where the funds rate remained high, but the stock market tried to resume its advance.

The Dow Jones industrial average closed 3.05 down at 1,260.18.

Turnover remained moderate and hopes of piercing the Dow Jones 1,300 barrier early in the new year were subdued.

Stock in Gulf United, the insurance company, topped the active list, easing 5% to \$294 after Charter announced it had sold its 9.9 per cent stake.

Oil stocks proved unable to extend the advance of the previous session as investors realised that the increase in heating oil prices by the majors may have little overall effect on profits. Exxon, among the first to raise prices, slipped 5% to \$37 and similar losses were recorded by Gulf at \$43, Standard Indiana at \$50 and Atlantic Richfield at \$44.

But, once again, there was a number of special situations to provide the features of the market. Getty Oil was active again with the price slipping below the \$100 a share offer for 20 per cent of the stock by Pennzoil, suggesting that speculators now consider a rival offer less likely. At \$97, a fall of \$2, Getty stock stood at an acceptable discount to Pennzoil's terms from the point of view of the arbitrageurs who are warehousing the stock.

Also pushing the Dow Jones transport average ahead were the rail issues, led by Burlington Northern, \$14 up at \$97 and Union Pacific \$14 higher at \$51.

In technology issues, Honeywell, a weak spot on Tuesday despite the board's forecast of higher sales and profits, dipped \$3 to \$132 yesterday with investors backing away after reports that a major brokerage house is about to downgrade its rating of the stock.

A feature among steel issues was LTV Corporation, 5% lower to \$18 on turnover of more than 500,000 shares as investors weighed the chances of a favourable ruling on the proposed merger with Republic Steel.

The credit market was mildly disappointed with the moderate response to Wednesday night's auction of seven year Treasury notes. The key long bond was flat, awaiting the outcome of the auction of 20 year bonds. The long bond ended 1/2 down at 101 1/2 to yield 11.79 per cent. Initial reports from the auction of 20 year bonds indicated a satisfactory outcome.

Treasury bills remained inactive while the Federal funds rate soared. Three-month bills were discounted at 8.95 per cent and six-month bills at 9.14 per cent.

Municipal bonds edged higher but this sector remained disturbed by the U.S. Treasury's refusal to grant tax exempt status to Guam's \$850m bond, which was, due to close yesterday. If the issue fails, then some investment cash earmarked for it could be available for other similar issues.

Corporate bonds moved up but turnover remained thin.

## LONDON

## OECD study dampens enthusiasm

THE THREE-WEEK record-breaking Christmas account drew to a quiet close in London yesterday. A continuing sub-standard volume of business again reflected the large number of investors still enjoying extended holidays, while Wall Street's disappointing overnight performance also inhibited interest.

Prices opened easier with sentiment not helped by the OECD economic study suggesting that any official attempts to dampen inflation further are likely to prove incompatible with continuing economic recovery.

By the close, the Financial Times industrial ordinary index was down 3.1 on the day - but still 15.4 up on the account - at 772.5 and 3.7 off last week's record high.

Easier conditions returned to the gilt-edged market after Wednesday's gains that stemmed from revived optimism about lower U.S. interest rates, as operators awaited any possible new funding arrangements from the Government.

Details, page 15, Share Information Service, Pages 16-17.

## EUROPE

## Record run extends to final lap

EUROPEAN BOURSES did what was expected of them yesterday by extending their record breaking run. New peaks were reached in Amsterdam, Frankfurt, Paris and Copenhagen, largely as a result of end-of-year factors, while Milan and Madrid closed higher in quiet trading.

The final day of trading for the year in Amsterdam brought record highs for the third consecutive session in all the main indices. The ANP-CBS general index, calculated at mid-day, rose 0.9 to 154.2, aided in part by the strong performance by Royal Dutch/Shell, FI 3.10 stronger at FI 137.80.

Elsewhere publishing, transport, food and insurance issues improved, while the domestic bond market lagged with most prices unchanged or in a few cases 10 cents to 20 cents higher.

Frankfurt's final session of the year witnessed the FAZ index also calculated at mid-day, gain 0.12 to a record 351.83, although parts of the market later succumbed to profit-taking.

Daimler Benz finished the year at DM 650.50 ex-dividend, a net 50 pfgr lower on the day, but over DM 250 higher than last December. Adjusting for the rights issues, the share price improved by over 80 per cent.

Domestic bonds ended on a firmer note with relatively large turnover. End-of-year stock purchases, largely to benefit from tax concessions, moved Paris trading to a new high with the all share index, the Index Tendance, some 0.9 up to 167.9.

Buying was partly affected, however, by a fall in the dollar against the franc and a further 1/2 point rise in the call money rate to 12 1/2 per cent.

Shipping shares were the only weak spot in Copenhagen which saw the SE index add 1.51 to another all-time peak of 211.85. Insurers were marginally ahead with the trade and services sector scoring the best gains.

A quick reversal of both the previous session's tailspin and initial gloom over higher petrol prices edged Milan higher.

Chemicals were a strong point in Madrid which closed higher in relatively lighter volume.

Bargain hunting in Stockholm left shares mixed in light to moderate trading. Similar trading conditions prevailed in Zurich, lightly mixed at the close, although banks were steady to higher.

Prices in Brussels ended the year lower in a mixed session.

## SOUTH AFRICA

GOLD MINING shares tended generally lower where changed in Johannesburg although trading volume was low.

But in chemicals, AECL added 20 cents to R9 following its announcement earlier this week that it is negotiating to buy from Sentrachem the 40 per cent that it does not already own in the Coalex polyvinyl-chloride plant. Sentrachem moved up 10 cents to R3.25.

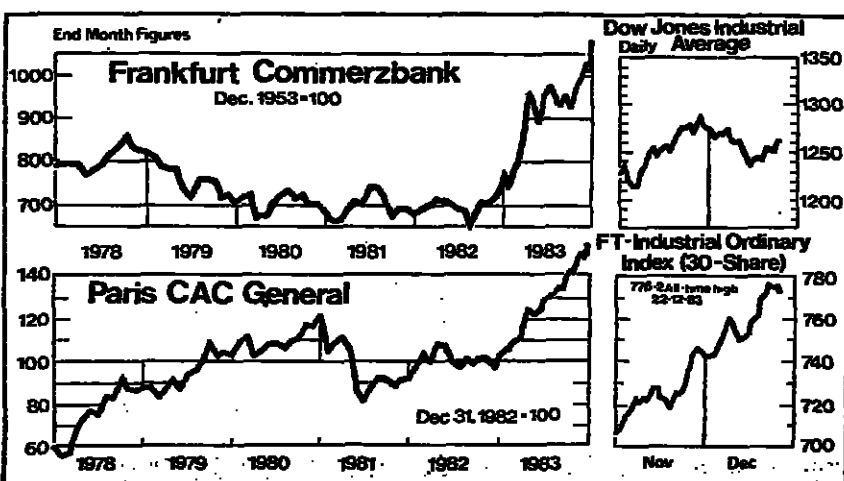
## CANADA

STRENGTH in the gold and oil sectors paced an overall advance in Toronto.

Of the 14 major groupings, declines were seen only in papers, consumer products, industrial products and properties.

A slight overall decline was seen in Montreal. Banks managed a small advance but other sectors weakened.

## KEY MARKET MONITORS



STOCK MARKET INDICES				
	Dec 29	Previous	Year ago	
<b>NEW YORK</b>				
DJ Industrials	1260.18	1263.21	1069.80	
DJ Transport	591.98	598.26	450.60	
DJ Utilities	131.79	132.66	119.51	
S&P Composite	164.85	164.61	141.24	
<b>LONDON</b>				
FT Ind Ord	772.5	775.80	593.6	
FT-A All-share	468.89	470.01	381.30	
FT-A 500	500.68	501.66	400.69	
FT-A Ind	460.42	462.39	366.34	
FT Gold mines	580.9	594.00	562.2	
FT Govt sec	83.15	83.37	81.79	
<b>TOKYO</b>				
Nikkei-Dow	closed	9893.82	8016.67	
Tokyo SE	closed	731.82	593.72	
<b>AUSTRALIA</b>				
All Ord.	770.1	765.50	495.50	
Metals & Mins.	555.1	552.50	409.70	
<b>AUSTRIA</b>				
Credit Aktien	56.34	56.11	51.08	
<b>BELGIUM</b>				
Belgian SE	136.16	136.34	101.12	
<b>CANADA</b>				
Toronto Composite	2545.32	2542.70	1934.20	
Montreal Industrials	441.28	442.86	325.26	
Combined	426.73	426.15	321.50	
<b>DENMARK</b>				
Copenhagen SE	211.85	210.34	100.19	
<b>FRANCE</b>				
CAC Gen	156.50	155.50	102.20	
Ind. Tendance	167.90	167.00	120.00	
<b>WEST GERMANY</b>				
FAZ-Aktien	351.83	351.71	252.14	
Commerzbank	1041.70	1044.00	761.80	
<b>HONG KONG</b>				
Hang Seng	877.15	874.15	778.22	
<b>ITALY</b>				
Borsa Comm.	192.18	191.07	165.46	
<b>NETHERLANDS</b>				
ANP-CBS Gen	154.20	153.30	100.50	
ANP-CBS Ind	129.30	127.70	94.00	
<b>NORWAY</b>				
Oslo SE	220.32	221.57	98.12	
<b>SINGAPORE</b>				
Straits Times	1001.05	997.39	731.35	
<b>SOUTH AFRICA</b>				
Gold	n/a	877.50	972.00	
Industrials	n/a	856.50	733.60	
<b>SPAIN</b>				
Madrid SE	115.32	115.62	99.54	
<b>SWEDEN</b>				
J&P	1435.36	1429.32	899.70	
<b>SWITZERLAND</b>				
Swiss Bank Ind	389.80	384.50	286.70	
<b>WORLD</b>				
Capital Int'l	Dec 28	Prev	Yr ago	
	183.50	182.70	154.90	
<b>GOLD (per ounce)</b>				
	Dec 29	Prev		
London	\$382.125	\$377.875		
Frankfurt	\$382.50	\$378.00		
Zurich	\$382.25	\$378.00		
Paris (Baring)	\$378.52	\$378.07		
London (Baring)	\$379.65	\$379.50		
New York (Feb)	\$385.50	\$381.60		

\* Latest pre-close figure; † Latest available figure

This announcement is not an offer to purchase or a solicitation of an offer to sell Shares. The Offer is made solely by the Offer to Purchase dated December 28, 1983 and the related Letter of Transmittal and is not being made to, nor will tenders be accepted from or on behalf of, holders of Shares residing in any jurisdiction in which the making of the Offer or acceptance thereof would not be in compliance with the laws of such jurisdiction.

Notice of Offer to Purchase for Cash  
16,000,000 Shares of Common Stock  
of

## Getty Oil Company

at

\$100 Per Share Net

by

## Holdings Incorporated

a wholly owned subsidiary

of

## Pennzoil Company

THE WITHDRAWAL DEADLINE IS 12:00 MIDNIGHT, NEW YORK CITY TIME, ON WEDNESDAY, JANUARY 18, 1984. THE OFFER AND THE PRORATION PERIOD WILL EXPIRE AT 12:00 MIDNIGHT, NEW YORK CITY TIME, ON WEDNESDAY, JANUARY 25, 1984, UNLESS EXTENDED.

Holdings Incorporated, a Delaware corporation (the "Purchaser") and a wholly owned subsidiary of Pennzoil Company, a Delaware corporation ("Pennzoil"), is offering to purchase up to 16,000,000 shares of Common Stock, without par value (the "Shares"), of Getty Oil Company, a Delaware corporation (the "Company"), at \$100 per Share, net to the seller in cash, upon the terms and subject to the conditions set forth in the Offer to Purchase dated December 28, 1983 (the "Offer to Purchase") and in the related Letter of Transmittal (which together constitute the "Offer").

The Offer is not conditioned upon any minimum number of Shares being tendered.

The Purchaser reserves the right to purchase additional Shares pursuant to the Offer, although the Purchaser has no present intention to do so. The purpose of the Offer is for the Purchaser to acquire a substantial equity interest in the Company with a view to participating in a constructive way in the formulation and implementation of a restructuring of the Company.

The Purchaser reserves the right, at any time or from time to time, to extend the period of time during which the Offer is open by giving oral or written notice of such extension to Citibank, N.A. (the "Depository").

The Purchaser will be deemed to have accepted for payment and purchased tendered Shares as, if and when the Purchaser gives oral or written notice to the Depository of its acceptance of the tenders of such Shares. Payment for Shares tendered and purchased pursuant to the Offer will in all cases be made only after timely receipt by the Depository of certificates therefor, a properly completed and duly executed Letter of Transmittal and any other required documents.

If more than 16,000,000 Shares (or any greater number of Shares to be purchased pursuant to the Offer) shall be properly tendered by 12:00 Midnight, New York City time, on Wednesday, January 18, 1984 (the "Expiration Date"), and not withdrawn, the Purchaser, on the terms and subject to the conditions set forth in the Offer, will purchase 16,000,000 Shares (or such greater number of Shares to be purchased pursuant to the Offer) on a pro rata basis (with adjustments to avoid purchases of fractional Shares) according to the number of Shares tendered by each stockholder prior to the Expiration Date. If fewer than 16,000,000 Shares (or any greater number of Shares to be purchased pursuant to the Offer) are properly tendered prior to the Expiration Date and not withdrawn, all Shares so tendered and not withdrawn will, subject to the terms and conditions of the Offer, be purchased.

Tenders of Shares are irrevocable, except that Shares tendered pursuant to the Offer may be withdrawn at any time prior to 12:00 Midnight, New York City time, on Wednesday, January 18, 1984, and, unless theretofore accepted for payment as provided in the Offer, may also be withdrawn after February 26, 1984. In addition, if another bidder (other than the Company) commences a tender or exchange offer for some or all of the Shares and the Purchaser has received notice or otherwise has knowledge of the commencement of such other offer, Shares tendered pursuant to the Offer that have not theretofore been accepted for payment by the Purchaser in accordance with the terms of the Offer may also be withdrawn on the date of, and for 10 business days following, the commencement (other than by public announcement) of such competing offer. To be effective, a written, telegraphic, telex or facsimile transmission notice of withdrawal must be timely received by the Depository and must specify the name of the person having deposited the Shares to be withdrawn, the number of Shares to be withdrawn and the names in which the certificates are registered if different from that of the tendering stockholder. If certificates have been delivered or otherwise identified to the Depository, a tendering stockholder must also submit the serial numbers shown on the particular certificates evidencing the Shares to be withdrawn, and the signatures on the notice of withdrawal must be guaranteed by an Eligible Institution (as defined in the Offer) prior to the physical release of the certificates for the withdrawn Shares.

The information required to be disclosed by paragraph (c)(1)(viii) of rule 14d-6 of the General Rules and Regulations under the Securities Exchange Act of 1934 is contained in the Offer to Purchase and is incorporated herein by reference.

The Purchaser will not pay any fees or commissions to any broker or dealer or any other person (other than the Dealer Manager) for soliciting tenders of Shares pursuant to the Offer.

The Offer to Purchase and the Letter of Transmittal contain important information which should be read before any decision is made with respect to the Offer.

A request is being made to the Company for the use of its stockholders list and security position listings for the purpose of disseminating the Purchaser's Offer to holders of Shares. The Offer to Purchase and the related Letter of Transmittal will be mailed to record holders of Shares and will be furnished to brokers, banks and similar persons whose names appear or whose nominees appear on the stockholder list or, if applicable, who are listed as participants in a clearing agency's security position listing for subsequent transmittal to beneficial owners of Shares.

Requests for copies of the Offer to Purchase and the related Letter of Transmittal may be directed to the Information Agent or the Dealer Manager as set forth below, and copies will be furnished promptly at the Purchaser's expense.

The Information Agent for the Offer is:

D.F. KING & CO., INC.

One North LaSalle Street  
Chicago, Illinois 60602  
(312) 236-5881 (Collect)

60 Broad Street  
New York, New York 10004  
(212) 269-5550 (Collect)

400 Montgomery Street  
San Francisco, Calif. 94104  
(415) 788-1119 (Collect)

The Dealer Manager for the Offer is:

LAZARD FRÈRES & Co.

One Rockefeller Plaza  
New York, New York 10020  
Attention: Syndicate Department  
(212) 489-6600 (Collect)

December 28, 1983



## NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

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## WORLD STOCK MARKETS

## TOKYO

## Foreigners underpin growth

SHARES have continued almost consistently upward on the Tokyo stock exchange this year, accelerating toward the end and leaving the Nikkei-Dow index very close to the 10,000 level, writes Shigeo Nishiwaki of Jiji Press.

Market participants expect another leg of the bull run in the trading sessions that start on January 4, with the help of a recovery in corporate results in the business term ending next March and greater political stability as evidenced by the coalition of the Liberal-Democratic Party with the New Liberal Club.

The Nikkei-Dow closed the final session of the year at 9,883.82 on Wednesday, 21.9 per cent ahead of last year's close despite some corrections in the course of the year. Two-way trading amounted to ¥101,690bn (\$434.5bn) in 1983, up by a sizable 44.5 per cent from the previous year's ¥70,347bn.

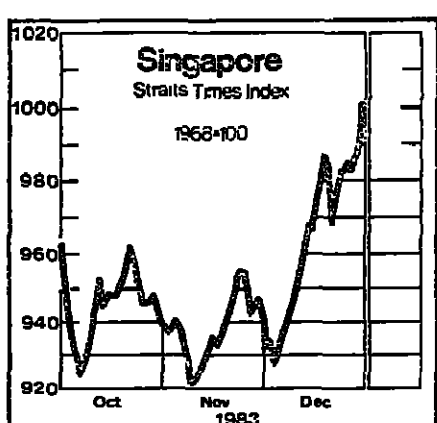
The bull market in 1983 reflected the simultaneous global advance in stock prices on hopes of an economic recovery, but the impact of continued net foreign buying of Japanese stocks between September 1982 and August 1983 can hardly be overlooked.

Foreign purchases and sales on the first section of the Tokyo stock exchange from January 4 to December 17 hit an all-time high of ¥10,587.2bn, surpassing the previous high of ¥7,765.1bn set in 1982. Foreign activity accounted for 10.9 per cent of total two-way trading of ¥94,949.2bn against 8.3 per cent in 1982.

Growth stocks in general remained in the limelight this year. Some of the relatively small-capital ¥50 face value stocks with high growth potential attracted foreign buyers and rose above ¥10,000. Among them were Takeda Riken (¥15,000), Computer Service (¥11,110), Seven Eleven (¥10,900) and Fanuc (¥10,800).

The second section was spotlighted this year. The index of stock prices there climbed by a sharp 77.7 per cent to finish at 1,504, thanks to the exchange authorities' efforts to enliven the market as well as the growing investor popularity of venture business shares.

Many market participants anticipate an extension of the bull market into next year, prompted by a full-fledged domestic economic recovery, greater political stability, and renewed foreign activity after the year-end festive season and account settlements.



SINGAPORE

## Plantations aid record

PRICES in Singapore yesterday broke out of their Christmas holding pattern to surge to a record high in active trading. The Straits Times industrial index burst through the psychologically-important 1,000 barrier for the first time to finish at 1,001.05, up 13.66, writes Chris Sherwell in Singapore.

Some analysts said the market was technically "very strong" and could go substantially higher over the next few months while others cautioned that fund managers may also be involved in year-end window dressing.

The market has displayed uncertainty about its direction in recent months and trading volumes have slumped after a strong performance earlier in the year.

The all-time high of 28.3m shares traded recorded in July compares with last year's daily average of 6.6m. Yesterday's volume was 15.3m, compared with Wednesday's 10.6m.

Specific positive factors pushing the market higher yesterday were the record response to a share issue by construction group L&M Group Investments, confirmation of a successful takeover of SPP Ltd by Tuan Sing Holdings and the firmness in palm oil prices.

Plantation stocks like Genting, Sime Darby and K.L. Kepong all showed gains. The day's best performer was Bonvest, which finished 6 cents higher at S\$1.24. Other strong risers were recorded by Malaysian Tin Printing, Tuan Sing Holdings and Jack Chia-MPH.

Rises outnumbered falls by 132 to 39 and the total value of shares traded was about S\$45m. The previous record high for the Straits Times index was 932.62, set on August 25. It began the year at 725.

## AUSTRALIA

INDUSTRIAL shares buoyed the Sydney stock market to a record high yesterday, as the All Ordinaries index gained 4.2 to 769.9 and the All Industrials breached the 1,000 level for the first time with a 4.6 advance to 1,002.9. Resource stocks also displayed strength.

The records are perhaps not too surprising as some traders, awash with cash, are determined to make investments before the end of the year. TNT gained 10 cents to AS\$2.40, while Broken Hill put on 15 cents to AS\$4.15 on reports from its Wirrah 3 well.

Banking shares were also actively traded.

## HONG KONG

INSTITUTIONS, tidying up their portfolios before year-end, were the main source of activity in Hong Kong yesterday, although most leading shares were either unchanged or changed only slightly. The Hang Seng index rose 3 to 877.15.

Jardine Matheson was 10 cents firmer at HK\$11.30. Hutchison Whampoa was steady at HK\$14.80 although Hongkong Land added 5 cents to HK\$2.95.

Other property issues to advance were Cheung Kong, 5 cents stronger at HK\$7.80, and Sun Hung Kai, 3 cents ahead at HK\$4.85.

## CANADA

Dec 29	Price	+ or -
Alcan Ltd	25 1/2	-
Bell Canada	24 1/2	-
Imperial Oil	24 1/2	-
Manitoba Hydro	24 1/2	-
Noranda	24 1/2	-
Papier	24 1/2	-
Placer Dome	24 1/2	-
Shawmut	24 1/2	-
St. Lawrence	24 1/2	-
Toronto-Dominion	24 1/2	-
Westbank	24 1/2	-
Windsor	24 1/2	-
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Westbank	24 1/2	-
Windsor	24 1/2	-
Yukon	24 1/2	-

Dec 29	Price	+ or -
Alcan Ltd	25 1/2	-
Bell Canada	24 1/2	-
Imperial Oil	24 1/2	-
Manitoba Hydro	24 1/2	-
Noranda	24 1/2	-
Papier	24 1/2	-
Placer Dome	24 1/2	-
Shawmut	24 1/2	-
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Westbank	24 1/2	-
Windsor	24 1/2	-
Yukon	24 1/2	-

## DENMARK

Dec 29	Price	+ or -
Alcan Ltd	25 1/2	-
Bell Canada	24 1/2	-
Imperial Oil	24 1/2	-
Manitoba Hydro	24 1/2	-
Noranda	24 1/2	-
Papier	24 1/2	-
Placer Dome	24 1/2	-
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## NETHERLANDS

Dec 29	Price	+ or -
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Bell Canada	24 1/2	-
Imperial Oil	24 1/2	-
Manitoba Hydro	24 1/2	-
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## RECENT ISSUES

**FINANCIAL TIMES STOCK INDICES**

2 Lombard Street  
London EC 3P 6DT, England.

25 Avenue des Arts, 1040, Brussels, Belgium.

*By Korea Development Bank, Seoul, Korea.*

† **Firm Yield:** Highs and lows record, base dates, values and constituent changes are published in Saturday issues. A list of constituents

CALLS								PUTS							
Option	Jan.	Apr.	July	Jan.	Apr.	July		Option	Feb.	May	Aug.	Feb.	May	Aug.	
B.P. ('408)	250	48	34	3	15	15		LASMO ('288)	240	55	57	78	5	9	14
	430	5	20	28	32	34			240	12	13	15	16	17	
	460	1	8	13	18	20			280	24	27	43	18	25	
									300	10	22	2	28	35	
									320	5	9	1	4	8	
									350	1 1/2	4	—	—	—	
									380	—	—	—	—	—	
Cons. Gold ('495)	450	67	62	77	6	17	35	Lonrho ('107)	90	30	31	35	0 1/2	1 1/2	
	500	20	18	23	10	12	15		100	11	13	15 1/2	9	10	
	550	6	33	33	65	72	80		110	4 1/2	8 1/2	9	6	9	
	600	1 1/2	10	4	110	112	—								
					120	150	—								
Courtaulds ('122)	75	49	—	—	1	—	—	P. & O. ('299)	180	72	—	—	2	—	
	85	38	—	—	1	—	—		200	35	48	—	3	—	
	95	29	37	41	1	—	—		220	25	35	—	3	—	
	105	—	28	33	4	—	—		240	19	27	—	5	—	
	115	—	13	16	1	—	—		260	9	17	—	6	—	
	125	7	11	16	4	—	10		280	5	9	—	10	13	
	135	2 1/2	6	10	10	13	—		300	2 1/2	5	—	12	15	
Com. Union ('182)	140	25	48	35	1	1 1/2	3	Real ('206)	190	34	48	50	2	4	
	160	25	32	25	—	—	—		200	18	26	24	9	13	
	180	10	16	20	6	3	5		220	7	16	9	20	24	
	200	3	9	10	6	12	15		240	3	5	—	—	—	
									260	1	5	—	—	—	
O.E.C. ('176)	180	20	30	38	3	6	8	R.T.Z. ('068)	455	120	—	—	1	—	
	180	3	17	24	11	14	16		500	103	—	—	1	—	
	200	3	8	14	7	22	30		535	77	—	—	—	—	
	220	—	—	7	47	47	47		565	80	90	14	22		
	240	1	2	—	—	—	—		585	37	60	10	18		
	260	1	—	—	—	—	—		600	27	44	60	14		
									620	10	22	4	70		
									700	5	10	—	—		
Grand Met. ('528)	300	30	37	47	1 1/2	—	9	Val. Reefs ('511)	80	23	26	28	1	3	
	350	1	18	18	11	18	25		100	12	13	14	1	4	

The United Bank of Kuwait LTD.  
3 Lombard Street  
London EC 3V 9DT, England.

*By Korea Development*

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Bank, Seoul, Korea.











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## COMMODITIES AND AGRICULTURE

## Florida oranges face another cold wave

BY JOHN EDWARDS, COMMODITIES EDITOR

FLORIDA ORANGE-growers faced a new threat last night as another cold wave moved down towards the area and freeze warnings were posted. Another frost on top of the damage already caused by the cold spell over the Christmas holidays could have serious consequences.

However, if the temperature sinks only to between 30 to 50 degrees F, growers, who are "picking like crazy," are hopeful a large proportion of the crop can be saved.

A preliminary survey estimated that about 28 per cent of the crop might be lost as a result of the Christmas frost, when the U.S. Agriculture Department reported that 85 per cent of oranges sampled had ice in them.

A further freeze could mean up to 65 per cent of the crop being lost. There are fears, too, that damage to trees could harm the Valencia crop harvested in April-May.

Orange-juice futures rose by the possibility that if prices rose 1 lb. on the New York market for the third day running yesterday. The March position quickly jumped to 140.55 cents a lb. in restricted trading

because the market opened limit up.

Little Florida orange-juice is exported these days. It is sold almost exclusively domestically in the U.S. while the world market is dominated by Brazil, though Brazil's production is still not quite as high as Florida's in a normal year.

If, however, the Florida oil forces U.S. prices sufficiently high then Brazil may well be tempted to switch sales to the U.S. market, resulting in a general rise in world prices.

Cacec, the Foreign Trade Department of Banco do Brasil said it would meet exporters next Tuesday to assess the possibilities for increased Brazilian sales of orange-juice to the U.S. to fill any shortfall.

Mr. Hans Georg Krauss, president of the Brazilian Citrus Juice Industries Association, told Reuters that Brazil could raise its exports by a further 60,000 tonnes to 80,000 tonnes above the present 520,000-tonne quota for this season.

He noted that if prices rose too sharply this could lead to a sharp decline in demand, especially in Europe which is already suffering the impact of a stronger dollar.

## Spot crude holds cold weather price gains

By Ian Hargreaves

SPOT CRUDE oil prices yesterday held most of the gains caused earlier in the week by cold weather in the U.S.

Though Brent North Sea crude's price fell by about 10 cents a barrel to \$29.40, traders said British National Oil Corporation seemed to be making further progress in its negotiations to hold the Brent crude official price at \$30 in the first quarter.

New York crude futures traded in the \$29 to \$29.90 range, but on the London crude futures exchange one lot only was traded.

COMMON WHEAT—50,000 tonnes of it—held in UK intervention is to be sold by tender by the UK Intervention Board, from next month.

WHEAT will shortly join chickens and dates as new exports from Saudi Arabia, the Agriculture Minister said in Damman.

WHEAT from Pakistan—300,000 tonnes of it—was available for export, the Food and Agriculture Minister said.

RUBBER stocks in the U.S. declined to 345,633 tonnes at end-September, from 368,927 tonnes at end-August and 393,267 tonnes a year earlier, the Rubber Manufacturers Association said in Washington.

COTTON crop for Pakistan in 1983-84 is estimated at 3.4m bales, down from 4.8m bales target and from 4.8m bales produced in 1982-83, the Agriculture Minister said.

PEPPER export duties, on white, ground and unground, and black, were raised by the Malaysian Government with effect from yesterday. Duty on white ground is now 1,252.43 ringgit per tonne, and unground 712.63. Duty on black is now 264.53 ringgit per tonne.

## John Cherrington on a prospect of abundance for autumn-sown crop

## Grain record signals EEC crisis

THE ACREAGE of autumn-sown grain, wheat and barley is doubtless a record though there are as yet no official figures to confirm it.

One can drive for miles in the arable districts and hardly see a fallow, that is an unplanted field. Moreover, the mild weather has made for exceptional growth.

It is years since I have seen crops at the New Year already showing the drills, the rows in which the seed is planted. Everything looks set for a record autumn when the combines start next July.

Of course, there is many a slip between expectation and reality. The weather could still have some nasty shocks in store, to say nothing of diseases which, mercifully, were not severe last season.

This prospect of abundance, however, if fulfilled across the European Economic Community will attract across the Community from those controlling Community finances as does the milk surplus at the moment.

They have not ignored the present cereal surplus which is already the second most costly item of the agriculture budget. Under their reform proposals the Commission has suggested a

means of reducing this liability, which for 1983 was estimated to amount to 2,255m European Currency Units (£1,945m) or about £10 per tonne of all cereals and rice produced.

Most of this money was spent on intervention buying and export refunds, the system used to support the market.

But these activities are costly in terms of the value of the grain. For example, the export of grain from the UK for the cereal year to last July was 1,73m tonnes at the cost to Feoga, the farm fund, varied through the year from nearly £60 per tonne down to just under £30.

The lower figure indicates the effect that the U.S. payment-in-kind programme, aided by the drought, had in cutting world prices, so reducing the amounts needed to enable EEC grain to compete in third-country markets.

So far the Commission's ideas for reform are probably difficult, however, is that somehow or other EEC cereal prices should be allowed to align themselves to those received by cereal-growers overseas. This would allow surpluses to be exported without too much refund expenditure.

What exactly is meant by the

"price received by other cereal growers" is far from clear. Does it mean what U.S. or Australian farmers actually receive at the farm-gate, or the price for deliveries to the Community's entry port before they are charged the Community import levy?

Nor is the calculation helped by fluctuations in the value of the U.S. dollar in relation to the value of sterling or the European Currency Unit.

At the present sterling rate the U.S. farmer's wheat is valued at \$38 per tonne in Chicago but a year ago it was worth \$77 per tonne only. There has been a broadly similar movement in the ECU value.

As an approximate estimate it could be said that the EEC farm price for wheat has been about 50 per cent higher than that received by farmers in the main exporting countries over the past few years and that this disparity has stimulated production particularly in Britain.

There, since EEC-membership in 1971, output has soared by more than 40 per cent. To that time the intervention price for UK wheat has risen from £36.9 to £120 per tonne.

The actual prices received have been higher than intervention for the most part

because of the import levies. Only over the past two years has there been substantial intervention—buying and exporting, in the UK.

The defenders of the present system claim that the world market is an illusion, that commodities traded there are residual supplies. This is utter nonsense.

Farmers in the exporting countries, receiving prices 30 per cent to 50 per cent less than farmers in the Community, had created such a surplus on the world's markets that the U.S. was forced to bring in payment-in-kind to reduce market pressure, but only for one year. What will happen next year with a good EEC harvest and a normal one in the U.S.?

So far, everyone has been so obsessed with the milk sector that price reductions there in any form have to run the gauntlet of that 60 per cent of Community farmers who are dairymen. Cereal-growers are a minority and in Britain very unpopular with the general public and many livestock farmers.

Positive action to solve the grain crisis would do the Commission's political credit a bit and save the taxpayers a few million pounds.

Some real money.

## Indian jute producers seek more subsidies

By P. C. Mahanti in Calcutta

THE INDIAN Jute industry has reacted with mixed feelings to the announcement that jute imports to the European Economic Community will be free of all quota restrictions from January 1.

Mr. R. V. Kanoria, retiring chairman of the Indian Jute Mills Association, feels the existing system of granting quotas to individual producers, countries has at least ensured a stipulated quantity of exports while its abolition could encourage unhealthy competition.

Bangladesh and Thailand, with their low costs, could out-compete India unless energetic steps are taken to promote the sale of Indian products with adequate government financial backing.

The threatened jute strike from January 16 could also work against India, since it would be able to guarantee neither delivery nor contractual prices. Rival producers could take advantage of this to establish strong footholds.

The Commerce Ministry and the Jute Commissioners' Organisation, however, both feel the EEC open-door policy should widen the market for Indian jute.

India exported 145,000 tonnes of jute goods to the EEC in 1978-80, more than a third of its total exports that year. This figure, however, has dropped to 51,000 tonnes only in 1982-83 because of competition from other producers.

Jute yarn offers considerable promise for making up some of this lost ground. India is setting up two export-oriented yarn-mills to meet the EEC challenge.

Current high prices and a possible absolute shortage in the first quarter of next year, however, are major threats to any worthwhile export-promotion scheme.

## Coffee harvest threatened in El Salvador

BY TIM COONE IN SAN SALVADOR

HALFWAY THROUGH the harvest, El Salvador's coffee exports are expected to fall by almost 35 per cent from the 1983-84 crop, from 4m quintales to 2.6m, according to an official in the Salvadoran Coffee Institute (INACAFE). (1 quintal = 100 lb.)

Falls in production are mainly due to wet weather during the central standard varieties which comprise 60 per cent of El Salvador's output—during the inflorescence of the plants and maturing of the beans. This causes lower bean-formation and early falling of the ripe beans respectively.

Another factor this year, however, is expected to further reduce final production figures by up to 25 per cent. Left-wing guerrillas of the Farabundo Martí National Liberation Front (FMLN) have been waging a campaign to disrupt coffee-production in Usulután,

the south-eastern province, near the towns of Jucupaca and Chinameca. There, about 25 per cent of the country's coffee is grown.

Large beneficiaries, where coffee beans are processed for export, have recently been burnt down in the region and the guerrillas are pressing growers to pay up to 50 per cent higher wages to coffee pickers and also demanding "war taxes" from larger growers.

Several other beneficiaries in the region are in danger of being burnt down if the guerrillas manage to further extend their zone of operations.

A guerrilla leader contacted near Jucupaca said: "We realise the attacks on the beneficiaries affect small- and medium-coffee growers as well as the big owners. But coffee is crucial to the country's economy and as such these are military targets."

## U.S. grain exports aided

BY NANCY DUNNE IN WASHINGTON

THE U.S. Agriculture Department, striving to stem a projected loss in grain markets this year, has received an additional \$1bn (£700m) for credit guarantees, bringing the total value of available guarantees to \$4bn for the fiscal year.

Of the new credit available, the department has allocated \$50m to Brazil to finance wheat purchases. It is expected that further credit guarantees will be granted to Mexico, Bangladesh, the Philippines, Yugoslavia, Chile and Ecuador.

To date, about \$2.35bn in

export credit guarantees have been announced for fiscal 1984. That includes a \$200.4m blended credit package for wheat sales to Morocco, the first subsidised credit sale to be announced this year.

Brazil has now been granted total U.S. credit guarantees of \$100m for the purchase of 1.02m tonnes of wheat. While U.S. exporters welcomed the new credit they are grumbling that it is still less than a quarter of the credit granted last year and leaves the door open for better-financed competitors.

## PRICE CHANGES

In tonnes unless stated otherwise	Dec. 29 1983	+ or -	Month ago
Metals			
Aluminium	£1079.5	-7.5	£1050
Free Mkt.	£1079.5	-10	£1065.1
Copper	£1870.0	-10	£1880.0
Cash h/d	£1877.5	-0.5	£1892
3 months	£1877.5	-0.5	£1892
6 months	£1877.5	-0.5	£1892
9 months	£1877.5	-0.5	£1892
12 months	£1877.5	-0.5	£1892
Lead	£282.75	+3.25	£282.75
3 months	£282.75	+3.25	£282.75
6 months	£282.75	+3.25	£282.75
9 months	£282.75	+3.25	£282.75
12 months	£282.75	+3.25	£282.75
Nickel	£232.25	+1.75	£230.5
Free Mkt.	£232.25	+1.75	£230.5
Palladium	£159.00	-4.25	£163.25
Platinum	£236.75	-1.25	£238.00
Silver	£10.60	-0.05	£10.65
3 months	£10.60	-0.05	£10.65
6 months	£10.60	-0.05	£10.65
9 months	£10.60	-0.05	£10.65
12 months	£10.60	-0.05	£10.65
Tin cash	£535.00	+1.75	£533.25
3 months	£535.00	+1.75	£533.25
6 months	£535.00	+1.75	£533.25
9 months	£535.00	+1.75	£533.25
12 months	£535.00	+1.75	£533.25
Wool	£24.15	-0.70	£24.85
3 months	£24.15	-0.70	£24.85
6 months	£24.15	-0.70	£24.85
9 months	£24.15	-0.70	£24.85
12 months	£24.15	-0.70	£24.85

	Dec. 29 1983	+ or -	Month ago
Oils			
Crude oil (WTI)	\$1050.00	+5	\$915
Crude oil (Brent)	1050.00		900
Crude oil (Arabian)	1050.00		825
Crude oil (Mexican)	875.00		860
Crude oil (Venezuelan)	875.00		850
Crude oil (Iraqi)	875.00		850
Crude oil (Saudi)	875.00		850
Crude oil (Russian)	875.00		850
Crude oil (Chinese)	875.00		850
Crude oil (Indian)	875.00		850
Crude oil (Japanese)	875.00		850
Crude oil (Korean)	875.00		850
Crude oil (Thai)	875.00		850
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Crude oil (Indonesian)	875.00		850
Crude oil (Singaporean)	875.00		850
Crude oil (Hong Kong)	875.00		850
Crude oil (Taiwan)	875.00		850
Crude oil (Philippines)			



## CURRENCIES, MONEY and CAPITAL MARKETS

## FOREIGN EXCHANGES

## FINANCIAL FUTURES

## Dollar continues to lose ground

The dollar continued to ease in currency markets yesterday in very thin trading. Currency movements were exaggerated in the absence of any real volume. The dollar was sold 4.45¢ after the announcement of a 0.4¢ fall in U.S. leading indicators for November, sharply out of line with market predictions of a 0.8¢ per cent rise. This tended to indicate a slowing in U.S. economic growth. Dealers believe that this in turn will relieve upward pressure on interest rates since the Fed may not have to tighten credit policies in order to restrain inflationary pressures. Financially associated with strong economic growth.

The dollar fell to DM 2.7280 against the D-mark, its lowest level since the beginning of the month and down sharply from Wednesday's finish of DM 2.7515. Against the Swiss franc it fell to Sfr 2.13 from Sfr 2.1375. The dollar also fell to £1.2920 from £1.2950. The dollar's trade weighted index fell to 129.5 from 130.1.

**STERLING** — Trading range against the dollar in 1983 is 1.6245 to 1.6160, November average 1.6273. Trade weighted index against \$2.6 at noon and \$2.5 to the end of the day, compared with \$2.5 on Wednesday and \$2.5 six months ago.

The pound rose to \$1.4490 against the dollar, a rise of 1.35¢ from Wednesday's close in London. Interest in sterling increased in view of the dollar's support provided by a steeper trend with underlying support from the dollar's fall in North Sea oil prices. Sterling rose to DM 2.7550 against the D-mark up from DM 2.7500 and Sfr 2.1425 compared with Sfr 2.1375 on Wednesday. It was also up against the yen at ¥238.00 compared with ¥237.00 on Wednesday.

**D-MARK** — Trading range against the dollar in 1983 is 2.7780 to 2.3320. November average 2.6847. Trade-weighted index against \$2.6 at noon and \$2.5 to the end of the day, compared with \$2.5 on Wednesday and \$2.5 six months ago.

The D-mark showed mixed changes at the Frankfurt exchange, weakening against the Japanese yen, but strengthening against the dollar, the Swiss franc and the French franc. The D-mark rose to DM 2.7550 from DM 2.7500, the yen to ¥238.00 from ¥237.00, the Swiss franc to Sfr 2.1425 from Sfr 2.1375, and the French franc to FF 165.00 from FF 164.00.

The dollar's fall was ahead of U.S. trade figures and statistics on leading indicators. The latter were expected to confirm recent signs of a slow down in U.S. economic growth, and hopes that the Federal Reserve will not have to tighten its monetary policy to control inflationary pressure.

EMS EUROPEAN CURRENCY UNIT RATES				
Country	Unit	Current rate	% change from Dec 29	% change from Dec 29
Belgium	Franc	44.9000	+0.05	+0.05
France	Franc	165.0000	+0.05	+0.05
Germany	Mark	2.7550	+0.05	+0.05
Italy	Lira	1,936.0000	+0.05	+0.05
Netherlands	Guilder	2.2036	+0.05	+0.05
Portugal	Escudo	200.4820	+0.05	+0.05
Spain	Peseta	166.3700	+0.05	+0.05
Sweden	Krona	13.7603	+0.05	+0.05
Switzerland	Franc	2.1425	+0.05	+0.05
United Kingdom	Pound	1.2920	+0.05	+0.05
Denmark	Krone	13.4667	+0.05	+0.05
Finland	Markka	5.9457	+0.05	+0.05
Greece	Drachma	340.7500	+0.05	+0.05
Ireland	Punt	7.8756	+0.05	+0.05
Japan	Yen	238.0000	+0.05	+0.05
Norway	Krone	13.7603	+0.05	+0.05
Poland	Zloty	30.0000	+0.05	+0.05
South Africa	Rand	1.6245	+0.05	+0.05
South Korea	Won	100.0000	+0.05	+0.05
Taiwan	New Dollar	100.0000	+0.05	+0.05
Thailand	Baht	100.0000	+0.05	+0.05
West Germany	Mark	2.7550	+0.05	+0.05
Yugoslavia	Dinar	100.0000	+0.05	+0.05

## THE POUND SPOT AND FORWARD

Dec 29	Dec 30	Jan 1	Jan 2	Jan 3	Jan 4	Jan 5	Jan 6	Jan 7	Jan 8	Jan 9	Jan 10	Jan 11	Jan 12	Jan 13	Jan 14	Jan 15	Jan 16	Jan 17	Jan 18	Jan 19	Jan 20	Jan 21	Jan 22	Jan 23	Jan 24	Jan 25	Jan 26	Jan 27	Jan 28	Jan 29	Jan 30	Jan 31	Feb 1	Feb 2	Feb 3	Feb 4	Feb 5	Feb 6	Feb 7	Feb 8	Feb 9	Feb 10	Feb 11	Feb 12	Feb 13	Feb 14	Feb 15	Feb 16	Feb 17	Feb 18	Feb 19	Feb 20	Feb 21	Feb 22	Feb 23	Feb 24	Feb 25	Feb 26	Feb 27	Feb 28	Feb 29	Feb 30	Mar 1	Mar 2	Mar 3	Mar 4	Mar 5	Mar 6	Mar 7	Mar 8	Mar 9	Mar 10	Mar 11	Mar 12	Mar 13	Mar 14	Mar 15	Mar 16	Mar 17	Mar 18	Mar 19	Mar 20	Mar 21	Mar 22	Mar 23	Mar 24	Mar 25	Mar 26	Mar 27	Mar 28	Mar 29	Mar 30	Mar 31	Apr 1	Apr 2	Apr 3	Apr 4	Apr 5	Apr 6	Apr 7	Apr 8	Apr 9	Apr 10	Apr 11	Apr 12	Apr 13	Apr 14	Apr 15	Apr 16	Apr 17	Apr 18	Apr 19	Apr 20	Apr 21	Apr 22	Apr 23	Apr 24	Apr 25	Apr 26	Apr 27	Apr 28	Apr 29	Apr 30	May 1	May 2	May 3	May 4	May 5	May 6	May 7	May 8	May 9	May 10	May 11	May 12	May 13	May 14	May 15	May 16	May 17	May 18	May 19	May 20	May 21	May 22	May 23	May 24	May 25	May 26	May 27	May 28	May 29	May 30	May 31	Jun 1	Jun 2	Jun 3	Jun 4	Jun 5	Jun 6	Jun 7	Jun 8	Jun 9	Jun 10	Jun 11	Jun 12	Jun 13	Jun 14	Jun 15	Jun 16	Jun 17	Jun 18	Jun 19	Jun 20	Jun 21	Jun 22	Jun 23	Jun 24	Jun 25	Jun 26	Jun 27	Jun 28	Jun 29	Jun 30	Jul 1	Jul 2	Jul 3	Jul 4	Jul 5	Jul 6	Jul 7	Jul 8	Jul 9	Jul 10	Jul 11	Jul 12	Jul 13	Jul 14	Jul 15	Jul 16	Jul 17	Jul 18	Jul 19	Jul 20	Jul 21	Jul 22	Jul 23	Jul 24	Jul 25	Jul 26	Jul 27	Jul 28	Jul 29	Jul 30	Jul 31	Aug 1	Aug 2	Aug 3	Aug 4	Aug 5	Aug 6	Aug 7	Aug 8	Aug 9	Aug 10	Aug 11	Aug 12	Aug 13	Aug 14	Aug 15	Aug 16	Aug 17	Aug 18	Aug 19	Aug 20	Aug 21	Aug 22	Aug 23	Aug 24	Aug 25	Aug 26	Aug 27	Aug 28	Aug 29	Aug 30	Aug 31	Sep 1	Sep 2	Sep 3	Sep 4	Sep 5	Sep 6	Sep 7	Sep 8	Sep 9	Sep 10	Sep 11	Sep 12	Sep 13	Sep 14	Sep 15	Sep 16	Sep 17	Sep 18	Sep 19	Sep 20	Sep 21	Sep 22	Sep 23	Sep 24	Sep 25	Sep 26	Sep 27	Sep 28	Sep 29	Sep 30	Sep 31	Oct 1	Oct 2	Oct 3	Oct 4	Oct 5	Oct 6	Oct 7	Oct 8	Oct 9	Oct 10	Oct 11	Oct 12	Oct 13	Oct 14	Oct 15	Oct 16	Oct 17	Oct 18	Oct 19	Oct 20	Oct 21	Oct 22	Oct 23	Oct 24	Oct 25	Oct 26	Oct 27	Oct 28	Oct 29	Oct 30	Oct 31	Nov 1	Nov 2	Nov 3	Nov 4	Nov 5	Nov 6	Nov 7	Nov 8	Nov 9	Nov 10	Nov 11	Nov 12	Nov 13	Nov 14	Nov 15	Nov 16	Nov 17	Nov 18	Nov 19	Nov 20	Nov 21	Nov 22	Nov 23	Nov 24	Nov 25	Nov 26	Nov 27	Nov 28	Nov 29	Nov 30	Dec 1	Dec 2	Dec 3	Dec 4	Dec 5	Dec 6	Dec 7	Dec 8	Dec 9	Dec 10	Dec 11	Dec 12	Dec 13	Dec 14	Dec 15	Dec 16	Dec 17	Dec 18	Dec 19	Dec 20	Dec 21	Dec 22	Dec 23	Dec 24	Dec 25	Dec 26	Dec 27	Dec 28	Dec 29	Dec 30	Dec 31
U.S.	1,480,000-1,550K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K	1,480,000-1,480K																																																																																										



## MANAGEMENT

EDITED BY CHRISTOPHER LORENZ

# How Volvo fought back in the U.S.

BY TERRY DOOSWORTH

IN THE mid-1970s, it would have looked like a fairly long shot to see Volvo heading the European car import league in the U.S. this year. The Swedish company had been knocked off balance by the first oil crisis, sales were falling like a stone, and its attempts to adjust its vehicles to the newly conservative-minded market were running into all kinds of problems.

Yet today Volvo is coasting away with the number one position, ahead of Mercedes and BMW, and even in front of Volkswagen and Renault in terms of the import content of their sales. With the dollar at its present strength it is operating on very healthy margins, and its profits are enabling it to move steadily forward with its long-term strategy of developing a U.S. motor group with as broad a base as the parent back in Sweden.

The architect of this turnaround is Bjorn Ahlstrom, an exuberant naturalised American, who cut his management teeth at IBM Sweden in the early 1960s—and developed a taste for growth-orientated businesses. "When I joined, the IBM organisation had 100 employees selling time clocks," he recalls. "Then came computers, the whole thing exploded and we grew to 3,000. It was absolutely fascinating."

Volvo U.S. has been equally committed to expansion during the past decade, with 1982 revenues of \$200m in 1972 to \$2bn last year. North America now accounts for 20 per cent of group turnover, excluding oil trading, which generated 37 per cent of total large car shipments. 17 per cent of trucks and 80 per cent of worldwide marine engine sales. Over the past five years, the group's U.S. car deliveries, likely to reach almost 90,000 units this year (Canada generates another 8,600), have doubled in unit terms and more than doubled in profits.

The decision to move towards a diversified group in the U.S. was made in the early 1970s, says Ahlstrom, with the aim of giving the company the kind of counter-cyclical product base achieved in Sweden. Under this plan profits on the car side were meant to fund diversification into trucks and buses. But the process looked as though it was coming seriously unstuck when the first oil crisis struck. After two decades of steady expansion, car sales plunged from 60,300 in 1975 to 44,000 a year

later. The collapse scuppered Volvo's plan to manufacture cars in the U.S. and raised a question mark over the future. Its immediate cause was the recession. But Ahlstrom readily admits that Volvo's troubles went much deeper than this cyclical market upset. Rapid cost escalation and the weak dollar had driven the company's U.S. prices way out of line, and the system of direct electronic fuel injection that it had pioneered to surmount energy and emission requirements was so inefficient it "drove customers crazy."

The group's position today traces back to the speed of its reaction in the wake of this crisis. In Sweden, Volvo launched into a severe cost-cutting programme, bringing its break-even point down sharply. At the same time, it pushed ahead with new engineering projects to produce a range of models offering diesel, 6 cylinder engines, turbocharging and a host of other extras for the U.S. The result, says Ahlstrom, is a stream of products—some of them unique to the North American market—selling at a relatively "high price, high margin and high profit."

Just as it has in Europe, Volvo has also managed to imprint its distinctive image on the public. Its cars are seen as rugged, reliable, safe, long lasting and above all sensible; its medium size estate, for example, fills a unique slot in the market. With this concept well established, it has been able to follow a Mercedes style policy of limiting supply just enough to keep pressure on demand.

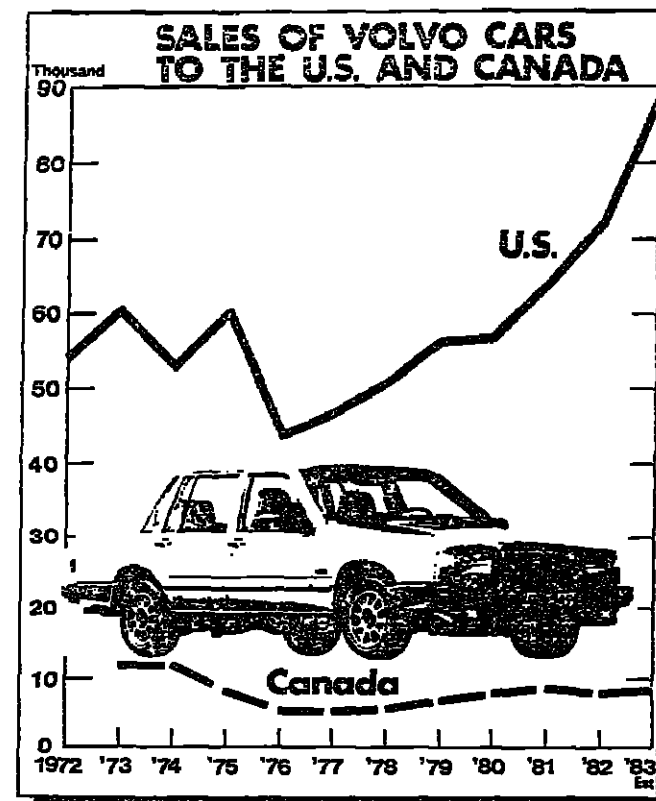
Ahlstrom refuses to say just how much money the car division is making but he admits that earnings have grown disproportionately faster than sales over the past couple of years and the involuntary tug of a smile when he talks about profits gives the game away. Even so, he recognises that the group owes something of its present position to luck. Detroit's plunge into its massive car downsizing programme at the end of the 1970s predictably led to horrific quality problems which played straight into Volvo's hands and the exceptional strength of the dollar over the past three years has produced hefty and unexpected

margins. Neither of these factors can be expected to last, which makes the task of building a viable commercial vehicle division all the more urgent. Attracted by the healthy profit margins in the post-war U.S. truck business, Volvo began selling its European-designed vehicles on the east coast in the early 1970s, trying to take advantage of the post-energy-crisis fashion for diesel, but its original marketing plan, trying to graft its own trucks on to the Freightliner distribution network through a marketing tie-up, collapsed around its ears two years ago when Mercedes Benz stepped in and bought the U.S. company.

The loss of Freightliner from under its nose—and to its prime European competitor—must have been a bitter blow to Volvo but the Swedish group stepped back, swallowed its pride and came to the same conclusion about the U.S. market as both Mercedes and Renault. Industrial Vehicles, which was in the process of buying control of Mack, a U.S. truck maker. To make a more lasting impact on American customers, it decided, it would have to manufacture locally. Thus, after spending 10 years on hammering away doggedly at the resistant U.S. market, Volvo splashed out another \$70m in 1981 to pick up some of the assets of White Motor, a company that was in the hands of a receiver.

It is by no means clear, as yet, that this strategy will work any better than the last. The White acquisition coincided with the most depressed U.S. truck market for 20 years—sales of the Class 8 15-ton and over vehicles slumped to 73,000 units last year against well over 200,000 at the peak. Yet Ahlstrom insists that these highly unprofitable conditions were always allowed for in its plan. "This is something we were totally aware of as part of our investment when we went in," he says. "We did not expect an easy return; it was a way of buying market share."

What Volvo has acquired is a good plant (White went bankrupt because of over-investment at the wrong time), around 300 dealers, sales of about 5,000 units a year, and access to the U.S. manufactur-



ing traditions of custom-built products. The Swedish company is no longer trying to blast its way into the U.S. market using European methods and its own special concept of high quality, high price, limited option trucks produced from a vertically integrated operation. That notion of manufacturing, says Ahlstrom, still holds good, because integrated production means higher profits if properly handled; but the current tactics in the U.S. are to continue the White product line, based on bought-in parts, while gradually introducing more Volvo components into the assembly operation.

In the bus sector, its tactics have been much more closely determined by the authorities. The market is expected to grow because the Government has set aside \$1bn a year to finance municipal transport. But the cities only receive the aid if they can prove 51 per cent local content in the vehicles. Hence Volvo's decision to turn part of its underemployed Chesapeake factory, originally bought for its abortive car assembly project, over to buses.

Engines and drive trains for these vehicles, but little else, come from Sweden—indeed, Volvo is launching into carriage-work for the first time in its history. The first \$10m order for 50 articulated vehicles has just been landed in Philadelphia, and Ahlstrom hopes

that this will be the initial step towards output of around 300 units a year. At a total of 5,000 buses a year, the market is big enough, he believes, to allow ultimately at around 500

Compared with the truck sector, buses are a low risk business. A production line for 500 vehicles demands only limited investment in jigs and fittings. Thus the commercial vehicle expansion can be quite adequately covered from local funds for the time being, while providing a convenient tax loss shelter for the car division profits, as long as the business continues to generate cash at its present rate. Ahlstrom concedes that a fall in the dollar would put car margins under pressure again, but he also insists that the group is far leaner and fitter to face up to these problems than it was in the mid-1970s.

Meanwhile, he has not entirely given up thoughts of car manufacturing in the U.S. Volvo likes to have assembly works close to its market, and the U.S. would be the logical place for the next plant if the group ever needs additional capacity, he says. "Everyone is a bit nervous after the Volkswagen case. They sold 600,000 cars a year importing from Germany and now they are down to 200,000 a year. I don't know whether that is because they are producing here or not. But I intend to find out."

# Incentive re-emerges as a reason for pay rises

Michael Dixon on current trends in rewarding performance

CHANGES ARE afoot in the salary policies of Britain's big companies. Now that inflation and tax on higher incomes have both been cut, employers are going back to the old idea that pay increases should be given as an incentive for personal performance.

The idea began to lose vogue in the 1960s when the country was seized with zeal for sophisticated managerial methods. The notion that the prospect of greater earnings made people work more effectively seemed primitive when compared with the complex motivational theories of well publicised management gurus, mostly American. An example was the psychologist Professor Fred Herzberg, who was interpreted as saying that "higher pay isn't what people work for."

From then on, the declining emphasis on pay rises as an incentive was much in line with that interpretation, even though Professor Herzberg was really saying no such thing (as he showed by doubling his consultancy fees). With inflation and consequent union pressure at lower levels, rises throughout organisations became regarded not as a spur to better work but as a usually inadequate compensation for mounting living costs.

Perks proliferated as companies strove to preserve the differentials of salaried staff in higher tax brackets, and various bonus schemes were tried. These complications sometimes created their own difficulties, not least because the share of the workforce defined as "salaried"—as distinct from receiving hourly wages or piece-rates—was growing towards its present 50-55 per cent.

Rises for individual merit were still awarded. But the extra money distributed in that form was small beside the sum dispensed in cost-of-living increases. The merit money rarely represented more than an annual 2-3 per cent, even when total pay rises were leaping at rates of 15 per cent and more. The merit money was often increases running at rates two-thirds lower, many companies are maintaining the merit money at 2-3 per cent. This "performance pot" is often created with the money that has been saved by the departure of staff at the top of their salary range and their replacement by recruits at the bottom.

The outcome for individual employees varies from company to company. Helen Murdis of Incomes Data Services' top pay unit says most policies so far are of the kind exemplified by the Midland Bank, which gave a cost-of-living increase of about 5 per cent to everyone and further payments of up to 5 per cent to those chosen for merit rises. But there have been exceptional cases where the most highly rated performers have received 17 per cent or so and these considered barely competent nothing at all.

"In some companies such as American-based computer businesses the merit system is being applied to everyone employed," Ms Murdis adds. "But for the most part it is restricted to managers and the executive."

## Evaluation must be credible

"It begs a crucial question, of course, which few companies have answered successfully. If you're to give managers different rises in line with their personal merit, then you have to evaluate their performances in a way that's credible to all concerned. It's a very difficult task, but companies won't reap the full benefits of merit-pay systems unless they do it more effectively than it has mostly been done so far."

The same question brings us back to Professor Herzberg. For if the aim of merit rises is to get managers to give of their own volition the best performance of which they are capable, his motivational theory is highly relevant.

To interpret it as saying that it is impossible for money rewards to motivate people to give of their best is utterly mistaken. What it says is that while it is perfectly possible for pay to play its part in getting humans to want to work well, in practice pay systems usually fail to have that motivating effect. The reason lies in the way money rewards are given.

Instead of accentuating the positive wish to work, most pay systems merely eliminate the negative wish to avoid working. They operate in effect as mechanisms for bribing people to overcome their apathy and

exert themselves to whatever extent they feel their rewards make worthwhile.

Such systems are epitomised by the kind favoured in the public sector which reward staff for growing a year older and for qualifications gained long ago. But the merely negative eliminating effect can petrify even merit-pay procedures when they are seen by the people concerned as saying "If you improve your work over the coming year by this amount, we'll increase your salary by that amount." Once again the staff are liable to respond with only as much extra effort as they feel the proffered bribe is worth.

If by contrast the object is to make managers give of their best and keen to learn a personal still better in future, then Herzberg's theory suggests that their pay should be awarded not as a bribe, but as recognition of their achievement.

The top managements of companies wishing to have a truly motivating merit-pay system are therefore saddled with the perplexing problem of working out a generally acceptable definition of what counts as achievement. The best way of doing so will certainly vary with company culture, but in no case would it seem possible to do it without sounding the opinions of everybody affected.

Having reached the definition, top managements also need to ensure that the merit rises are awarded in line with it. Nor do the problems stop there. As has been pointed out by Peter Brown of Reward Research Surveys, whose salary studies have also detected the swing back to merit pay—the need to assess subordinates' performances can represent a great opportunity for management to establish better communications all round. But since people are deeply sensitive about their work, the task of assessing it is akin to walking through a minefield where few managers have the natural ability to do.

Unless the people responsible for assessing are specially trained in the process, then the outcome is liable to be an explosion, and one that will certainly have a devastating effect on the morale for occurring in the lower levels of the management structure.

## TECHNOLOGY

EDITED BY ALAN CAINE

## ALL WEATHER ARTIFICIAL PITCHES CHALLENGE GRASS

# Sporting triumphs based on sand

BY PETER MARSH

SINCE BIBLICAL times, construction experts have advised against building on foundations of sand. But the reverse of this dictum applies when it comes to designing durable new forms of sports pitches.

Increasingly, sand is featuring in the plans of sports experts who are installing new playing facilities. Where synthetic materials form the playing surface, a bed of sand may lay underneath. This gives the pitch greater resilience so that it more closely resembles natural turf.

Where sports planners do not want to abandon grass, they sometimes prescribe sand as the base on which to sow seed. According to trials over the past few years, special kinds of sand treated with suitable fertilisers can be a good growing medium for grass.

Pitches based on sand, which is porous, drain better than those constructed on soils that are predominantly clay or silt. As a result, sand pitches are less likely to become fields of mud in wet weather.

The construction of good surfaces on which to play sports such as cricket, soccer and hockey is a mixture of civil engineering and agriculture.

In the past few years, Britain has seen increased efforts to engineer better playing areas using both synthetic and natural materials.

Local authorities and other owners of sports pitches, have wanted to gain more use from their playing areas. For instance, they have shared facilities between different groups of people so that playing areas are in use almost continuously.

Artificial pitches suffer less than grass areas from wear and tear. In some sports, hockey and athletics for example, they have been accepted for several years.

In these sports, all that is required is a skid-free playing surface that is flat and dry. Factors such as the degree to which balls bounce or roll are relatively unimportant.

In other activities such as soccer, the resilience of the surface and the way it "feels" to the player may be crucial.

In cricket, also, the bounce of the ball can make an enormous difference to the outcome of a game.



Tom Finney of Preston North End demonstrates the "foot skid" at Stamford Bridge in 1956

These factors have spurred designers to improve on the characteristics of synthetic surfaces.

What are called the first generation of artificial pitches simply use a mat or carpet of a material such as polypropylene. This can be woven or tufted and the pile size and density can vary enormously.

This would be laid on a hard surface of asphalt or tarmac. Such playing areas are common, for example, in indoor sports stadia in the U.S.

The second generation of surfaces have sand sprinkled in the pile to reduce the firmness of the playing area. Queens Park Rangers, the London soccer club, installed such a surface in 1981.

The club is the only member of England's Football League to turn to an artificial playing area but others may follow suit, particularly after a Sports Council study on the optimum characteristics for synthetic pitches finishes in the summer.

Critics have complained about the high bounce of the ball on Queens Park Rangers' pitch. This, they say, makes matches resemble a football version of ping pong.

This is mainly because the club paid insufficient attention

to installing the right kind of base for the pitch. Builders placed the material, a polypropylene carpet called Omniturf, on an extremely hard surface.

In the third and latest generation of synthetic pitches, construction experts dig several centimetres into the ground to form a hollow. This is filled

with a relatively soft material such as sand. The "bed" deadens bounce and makes the top surface more like grass.

Mr Peter Dury, the playing fields officer of Nottinghamshire County Council, has developed a special form of sand bed called the envelope system. The

technique is patented in 28 countries and sold through a company called Club Surfaces in Marlow.

In Mr Dury's system, sand is packed into a thin bag made from polyester. This lies several centimetres beneath the ground directly under the synthetic surface.

The characteristics of the surface, says Mr Dury, depend on three factors: the grain size of the sand, the depth of sand and the type of polyester. "The envelope system is like a Meccano kit in that you can put it together depending on what you need."

The envelope system features in several hundred cricket pitches, most of them in Nottinghamshire. In the past year, Club Surfaces has also installed four soccer pitches and two bowling greens based on this principle.

Local authorities which plan synthetic pitches are turning increasingly to the third-generation system. In most cases, these playing areas are shared between footballers and people involved in other games such as tennis or hockey.

In the past year, according to the Sports Council, local councils have spent about £7m on artificial soccer pitches. The

number has risen from 18 a year ago to 42. Councils in Birmingham, Manchester and Liverpool have been among the biggest spenders.

A full-sized artificial football pitch gives a total playing surface of 6,000 square metres and costs some £300,000. This is between four and 10 times as much as a pitch made from grass.

The investment may not always be worthwhile, cautions Dr Peter Hayes, director of the Sports Turf Research Institute in Bingley, Yorkshire. He says that where professional soccer clubs do not require their pitches to be played on continuously, a playing area of grass sown on sand may be more suitable. The bill for this will probably be half that for a synthetic pitch.

Chipman, a company in Horsham, Sussex, last year installed an all-sand grass pitch at the all-sand grass pitch at the ground of Fulham, another Football League club in London. The company uses what is called the cell system in which the pitch is split into 16 areas each of which drains independently through a network of pipes.

The pitch requires a sand of particular grain size. It also needs probably more maintenance than ordinary playing areas. This is on account of the need for special fertiliser treatment and watering. But the playing area will wear a lot better than one built on ordinary soils, according to Chipman.

Artificial pitches for soccer are receiving special attention because so many professional clubs are discussing whether to follow the example of Queens Park Rangers. But they are hesitant over whether synthetic pitches will give the same playing characteristics as the real thing.

To help the clubs make up their minds, two research institutes are developing special tools to test the characteristics of both synthetic and grass soccer surfaces. The organisations are the Sports Turf Research Institute and the Rubber and Plastics Research Association near Telford.

The tools are mechanical contraptions that test factors such as bounce, "foot skid" and friction.

## TEST SYSTEMS

# Bosch enters the testing field

BASED ON wide experience in making test equipment for motor vehicle electrical and electronic systems, Robert Bosch GmbH has emerged as a contender for the electronic board/component test market in general with a system called PAD.

PAD stands for "programmable analogue and digital" and the test system costs between £25,000 and £50,000, depending on the level of expansion. This range is, claims Bosch, "considerably below the price of the larger test computers which are currently on the market."

The company takes the view that so far, digital or hybrid printed circuit boards and assemblies have been tested in large scale production using "very expensive" test computers which are economic for mass production only.

Ad hoc solutions have resulted for small and medium scale production testing says Bosch, which are either not cost effective or inflexible, or both.

PAD can be used throughout the entire production process, from insertion of the components to the final testing of complete units. This makes it possible to perform bonding, short and open circuit, component and complete functional tests at up to

512 tests points using a customary "bed of nails" to connect tester to board.

PAD will test either analogue or digital circuits, depending on the hardware and software modules deployed.

For the bond open and short circuit tests, the correct contact pattern is learned by PAD from a known good board and stored on floppy disc.

Similarly, from a good board the component test automatically determines if the components are in correct polarity and in the right place on the board.

The board is stimulated appropriately and electrical measurements made at high speed.

PAD has a separate programming station with screen, keyboard and storage on which test routines can be developed and kept for future use.

The Bosch test equipment and technology division employs 680 people at Plochingen in Germany, where the main vehicle working test equipment, engine testers, exhaust gas analysers, vehicle lamp and wheel alignment analysers and vehicle component test systems.

More from Robert Bosch GmbH, Central Information Department, Postfach 50, 7000 Stuttgart 1, Federal Republic of Germany.

## COMMUNICATIONS

# Low temperature cable from Japan

SUMITOMO Electric Industries of Japan claims to have developed the first commercial optical fibre cable capable of operating at temperatures as low as -200° Centigrade.

The company supplied the Osaka Gas Company with the new cables in November to establish an information network at its liquefied natural gas plant in Himeji, in western Japan.

Fibre optical cabling is an attractive option for information transmission in chemical plants and the like because of its high data capacity coupled with inherent safety—light travels down the cable rather than electric current.

The new cables could also be used in aircraft and satellites, Sumitomo claims.

Conventional optical fibre cabling consists of bundles of glass fibre strands coated first with silicon plastics and then with a secondary layer of nylon plastics.

This is adequate for most purposes and conditions but at temperatures of -60° Centigrade and lower, the silicon plastics shrink and distort the optical fibre according to Sumitomo.

In its new cabling, each optical fibre is placed in the groove of an aluminium alloy spacer and a single coating of acrylic and a single coating of acrylic is used to seal the cable. No secondary coating is necessary.

The good news is FERRANTI Selling technology

## Video

# Frozen frames

THOMPSON CSF has developed a video transmission system that will send single "frozen" frames of television over a telephone line on the switched public network or over a private circuit.

Called Televex, the equipment transforms the video information into an audio signal for transmission and performs the inverse operation at the receiver. The image is renewed every six, 12 or 24 seconds, at three corresponding levels of definition.

In view of the low bandwidth it becomes possible to record the frames on a simple tape recorder.

The company claims performance "higher than those of most competitors" and is offering the complete system at about £12,500. More from Paris on 561 9600.

## Security

# Access control

CHUBB ALARMS is offering a card-based access control system at a cost which it claims is half that of conventional hardware.

It uses cards that are encoded by burning this lines into an opaque plastic substrate. More than 1000 codes are available; if a card is lost, its number is removed from the system's memory bank and a new card issued with a different number.

The card-reading unit can handle up to 300 coded cards. A central computer can control up to 10 entry points with readers linked together. This permits the use of 3,000 different codes. More on 68323 43851.